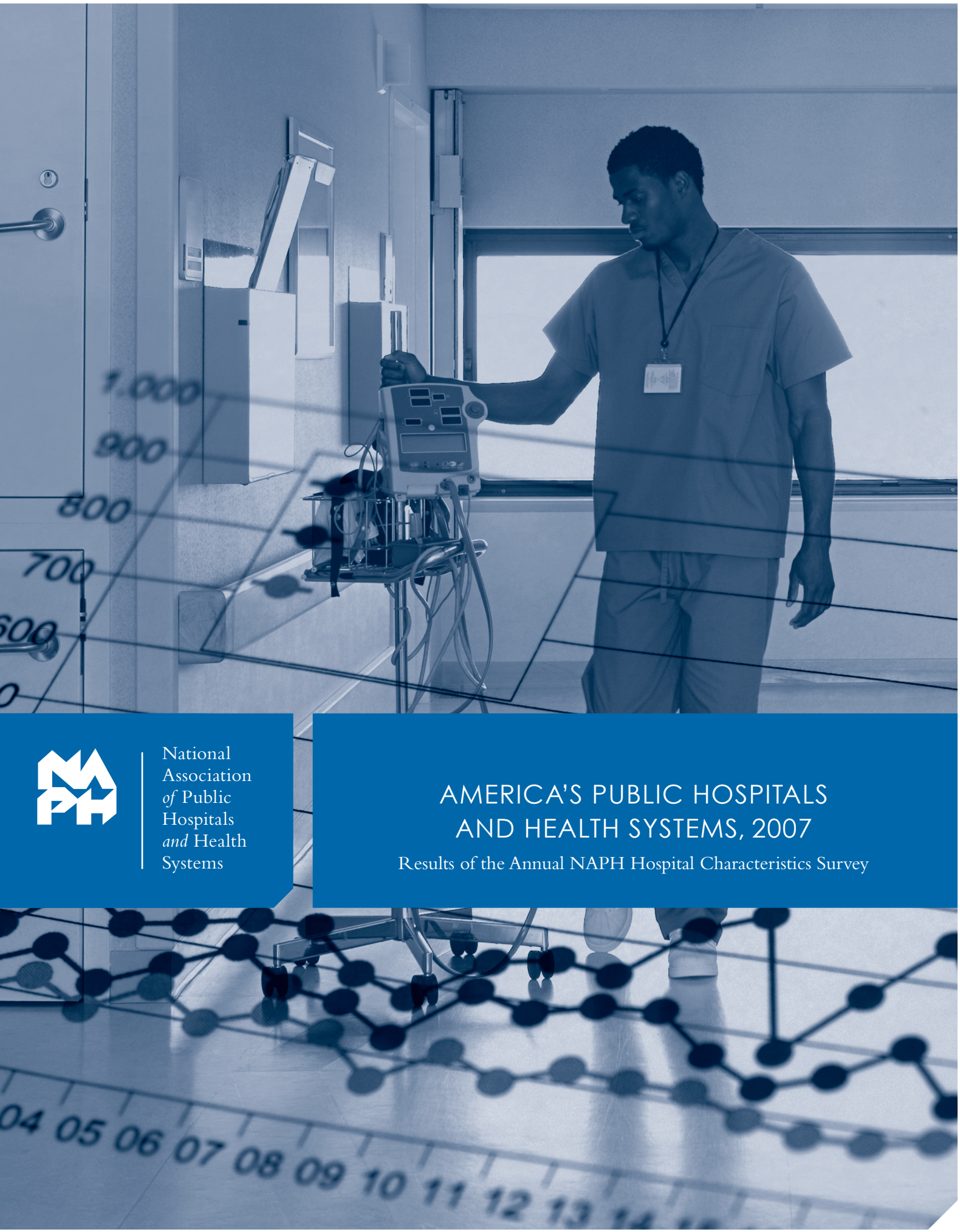

National Association *of* Public Hospitals *and* Health Systems

AMERICA'S PUBLIC HOSPITALS AND HEALTH SYSTEMS, 2007

Results of the Annual NAPH Hospital Characteristics Survey

National Association *of* Public Hospitals *and* Health Systems

NPHHI

National Public Health *and* Hospital Institute

AMERICA'S PUBLIC HOSPITALS AND HEALTH SYSTEMS, 2007

Results of the Annual NAPH Hospital Characteristics Survey

Obaid S. Zaman, MPP
Linda C. Cummings, Ph.D.
Sari Siegel Spieler, Ph.D.

This report was developed for the National Association of Public Hospitals and Health Systems by the National Public Health and Hospital Institute.

WASHINGTON, DC
MAY 2009

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The National Public Health and Hospital Institute (NPHHI) is the research affiliate of the National Association of Public Hospitals and Health Systems. NPPHI is a private, nonprofit organization established in 1988 to address the major issues facing public hospitals, safety net organizations, underserved communities, and related health policy issues of national priority. Its membership includes over 100 health care organizations that comprise the National Association of Public Hospitals and Health Systems (NAPH). The NPHHI board includes public and non-profit sector leaders in health policy and service delivery.

About the National Association of Public Hospitals and Health Systems

The National Association of Public Hospitals and Health Systems represents America's safety net hospitals and health systems. These facilities provide high-quality health services for all patients, including the uninsured and under-insured, regardless of ability to pay. They provide many essential community-wide services—such as primary care, trauma care, and neonatal intensive care—and educate a substantial proportion of America's doctors and nurses. NAPH member hospitals and health systems are also major providers of ambulatory care services, providing more than 39 million ambulatory care visits annually. NAPH advocates on behalf of its members on issues of importance to safety net health systems across the country.

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Foreword

I am again pleased to participate in the release of NAPH's annual member hospital characteristics survey. This member survey, which NAPH has been conducting for over two decades, has become an extremely important barometer for the relative health of our membership, which includes many of the nation's most important metropolitan area hospitals and health systems.

I am also pleased that we are able to collect, analyze and announce the results of our survey on an increasingly up-to-date basis. As anyone who works with broad statistical surveys will tell you, it is no simple matter to release timely data collected from a wide range of large, complex organizations. NAPH has been able to expedite our survey results only through the essential cooperation of our members in providing (and helping to clarify) the requested information, and the dedication and hard work of our excellent staff.

Release of our 2007 survey data is also important for another reason—2007 was the last reasonably stable year before the precipitous economic decline that has led to the current economic crisis. It was, in effect, the "calm before the storm," from the perspective of safety net providers, and this data will, thus, serve us (and health policymakers) well as a baseline against which to measure the impact on demand for—and funding of—the safety net in subsequent years.

This impact will no doubt prove to be dramatic. Just last September, the U.S. Census Bureau announced that the number of people without health insurance in 2007 declined for the first time in several years, from 47 million to 45.7 million.

That decline was to a certain extent misleading—the uninsured decreased in only five states and the District of Columbia in 2007. This included Massachusetts, whose new coverage initiative was just being implemented in 2007. Massachusetts alone appears to have accounted for a substantial proportion of the overall decrease. On the other hand, the numbers of uninsured actually increased in 10 states, including large states like New York and Texas.

Moreover, the entire decrease in uninsured was accounted for by increased enrollment in government programs, particularly in Medicaid. Medicaid saw an increase in enrollment of 1.3 million in 2007, or exactly the same as the reported overall decrease in uninsured.

Therefore, this change in the number of uninsured should offer no comfort to safety net providers, patient advocates or policymakers concerned about our nation's health system. At best, this was nothing but a brief pause in a downward spiral in coverage that has continued for almost all of this decade. Even a quick look behind the numbers makes clear that our system is still badly broken and in need of major overhaul.

It is clear that 2007 represented the end of a period of growth and prosperity that had lasted for much of the first half of that decade. The national unemployment rate stood at just 4.9 percent at the end of 2007. Today, of course, the overall

economic picture is dramatically different. The overall unemployment rate is above 8 percent and is approaching 11 percent in California and a number of other states. As a result, the demand for safety net services has risen precipitously, which presents new challenges to the members of NAPH.

Members provided 70 percent of their services to government-sponsored patients or the uninsured in 2007, and relied heavily on Medicaid payments (including essential supplemental payments) and direct state and local payments to pay for needed care. The NAPH members surveyed constitute just 2 percent of the acute care hospitals in the nation, yet provided 21 percent of all uncompensated hospital care in 2007. This safety net role that NAPH members play is expected to expand as more Americans find themselves unable to pay for their health care, given the current economic situation.

Congress has provided some relief for states and for safety net providers in the recently-enacted economic stimulus package, and with a new Administration still being formed, there is also some hope for further assistance and, ultimately, badly-needed national health reform. Our 2007 data will, thus, provide a baseline against which we cannot only measure the impact of the economic crisis, but also assist NAPH and health policymakers as we prepare for those future debates.

Larry S. Gage President

Executive Summary

Members of the National Association of Public Hospitals and Health Systems (NAPH) continue to fulfill their safety net mission to provide care to all, regardless of the patients' ability to pay. However, maintaining that mission remains an ongoing challenge due to the reimbursement and budgetary realities they face. This report examines the operations and activities of NAPH members in 2007; it presents their financial challenges, describes the clinical and community services they provided, and profiles the patients they served. Information on the 97 hospitals included in this report was taken from the annual NAPH member survey, which has provided insight into public hospitals and their patients for 24 years.

Key findings include the following:

Safety Net Financing

- In 2007, 17 percent of NAPH members' costs were uncompensated, compared to 5.8 percent of costs for hospitals nationally. NAPH members represent only 2 percent of the nation's acute care hospitals, but in 2007 delivered 21 percent of the uncompensated care provided by U.S. hospitals.
- Medicaid remained the most important source of financing for public hospitals, with 33 percent of total net revenues for NAPH members coming from Medicaid in 2007.
- NAPH members rely on a combination of federal, state and local funding sources for financial viability. Medicaid disproportionate share hospital (DSH) funding financed a quarter of the unreimbursed care provided in 2007, while state and local payments financed 35 percent.

Serving Patients and Communities

- NAPH members provided an extraordinary amount of ambulatory care, averaging more than 493,000 visits in 2007, which represents a steady increase since 1995. On average, they delivered higher volumes of emergency and non-emergency outpatient

care compared to other acute care hospitals across the country and in their markets.

- NAPH members provided high volumes of inpatient services, averaging almost 20,000 discharges in 2007.
- A substantial portion of the care that NAPH members provide is for patients who are uninsured and underserved. In 2007, 28 percent of outpatient visits and 19 percent of inpatient services were provided to uninsured patients, who generally cannot afford to pay for much, if any, of their care.
- In 2007, NAPH members provided more than $96 billion in total inpatient and outpatient services, nearly half of which was for low-income patients—26 percent of these services were provided for Medicaid patients and 19 percent for uninsured patients.
- Many public hospitals serve as training sites for physicians, nurses, and other health care professionals. In 2007, NAPH members trained more than 16,000 full-time equivalent (FTE) medical and dental residents, and more than 1,500 FTE allied health professionals. These future providers represent 19 percent of the doctors (and more than 36 percent of allied health professionals) who received their training at acute care facilities nationwide.
- Public hospitals continue to serve as first receivers in times of crisis and disaster, both natural and man-made. NAPH members are the only Level I trauma care centers, or the only trauma centers of any level, in 32 communities across the country.

For the member hospitals and health systems of NAPH, maintaining their commitment to provide quality care to their communities—especially to vulnerable populations—has been a challenge over the years. Rising medical costs and the failure to address the plight of the uninsured continue to threaten the viability of the health care safety net. With federal, state and local governments looking for ways to trim budgets, Medicaid and other programs that are critical to funding the care of the uninsured and underserved are often targeted. These cuts make it difficult for public hospitals to maintain levels of care while also making appropriate investments in health information technology and infrastructure.

The Role of Public Hospitals: Serving Patients and Communities

1

With a growing federal deficit and reductions in state budgets, safety net financing continued to be a challenge in 2007. In spite of this, public hospitals continued to fulfill their mission of providing their communities with high-quality care, regardless of the patients' ability to pay. Indeed, public hospitals are navigating the delicate balance between serving their communities and maintaining financial viability. Although NAPH members represent only 2 percent of acute care hospitals in the nation and 13 percent of acute care hospitals in their respective markets, they continue to be major providers of inpatient care, outpatient care, and specialized services for millions of underserved patients who have few other options for their health care needs.

PUBLIC HOSPITALS

Throughout this report, the term "public hospitals" is used to refer to NAPH member hospitals and health systems, which include health care providers owned and operated by cities, counties, states, universities, non-profit organizations, or other entities. NAPH member hospitals share a common safety net mission of providing health care to all, regardless of ability to pay.

Caring for Low-Income and Uninsured Patients

According to the U.S. Census Bureau, more than 45.7 million people were uninsured in 2007, which represents 15 percent of the U.S. population.[1] Millions of others are losing coverage as national unemployment numbers climb and employer-sponsored insurance shrinks. These vulnerable populations often turn to public hospitals when they lack the resources to pay for their care. As a result, many NAPH members have high rates of uncompensated care (as a percentage of total costs). Seventeen percent of their costs are uncompensated, compared to uncompensated care costs of 5.8 percent for hospitals nationally.[2] In 2007, NAPH members—representing only 2 percent of the acute care hospitals in the country—administered 21 percent of the uncompensated care provided at hospitals across the nation.[3]

Major Providers of Ambulatory Care

Public hospitals—along with community health centers—serve a critical role in their communities, ensuring access to ambulatory care for the uninsured, Medicaid patients, and Medicare patients. In 2007, NAPH members provided more than 39 million non-

emergency outpatient visits, which represented more than one-third of all ambulatory care visits to safety net providers (see Figure 1). Of the non-emergency visits at NAPH member facilities, approximately 60 percent were for specialty care services and 40 percent for primary care services. In addition, NAPH member facilities provided more than 6 million emergency department visits. (See Table 2 in Appendix C for data on individual NAPH members.)

According to data from the American Hospital Association, the average NAPH member provides more than four times the volume of non-emergency outpatient visits as other acute care hospitals in the country and more than three times the number seen at other acute care hospitals in their markets (see Figure 2). NAPH members also see almost three times the volume of emergency department visits as the average hospital nationally (see Figure 3). In 2007, 8.3 million primary and specialty care visits and 2.5 million emergency department visits at NAPH member hospitals were for uninsured patients. This reflects public hospitals' commitment to provide ambulatory care to low-income individuals and the chronically ill.

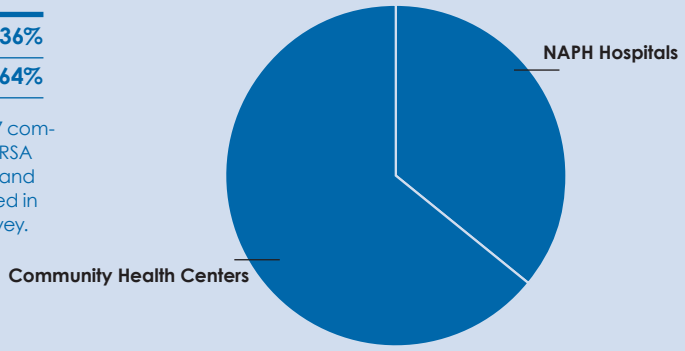
As illustrated in Figure 4, the average number of outpatient visits for an NAPH member hospital was more than 423,000 in 2007. In fact, ambulatory care visits have climbed steadily since 1995 and have grown by 38 percent over this period of time.

Public hospitals are leading providers of primary care in outpatient settings, caring for patients in thousands of communities across the country. In addition to their on-campus hospital clinics, many public hospital systems operate extensive networks of community clinics.

FIGURE 1 **Outpatient Visits to Safety Net Providers, 2007**

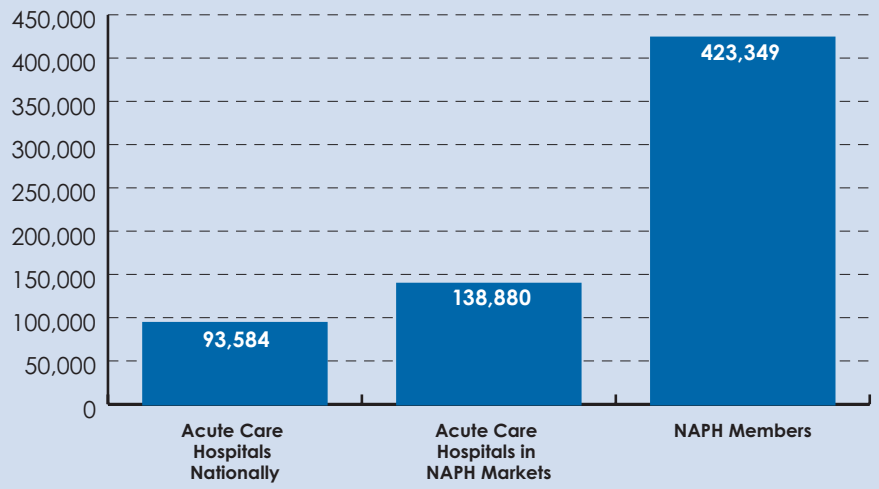
NAPH Hospitals	36%
Community Health Centers	64%

This data from FY 2007 represents 1,067 community health centers that received HRSA Bureau of Primary Health Care grants and the 97 public hospitals that participated in the NAPH Hospital Characteristics Survey.



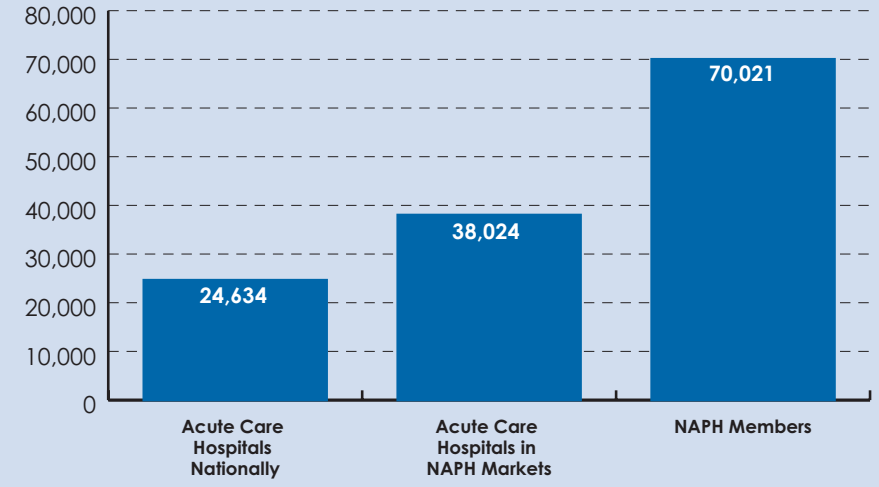
SOURCES AHA Annual Survey of Hospitals, 2007 and U.S. Department of Health and Human Services, Health Resources and Services Administration (HRSA), Uniform Data Set (UDS), 2007.

FIGURE 2 Average Outpatient Visit Volume (Not Including ED Visits), 2007



SOURCE AHA Annual Survey of Hospitals, 2007 and NAPH Hospital Characteristics Survey, 2007.

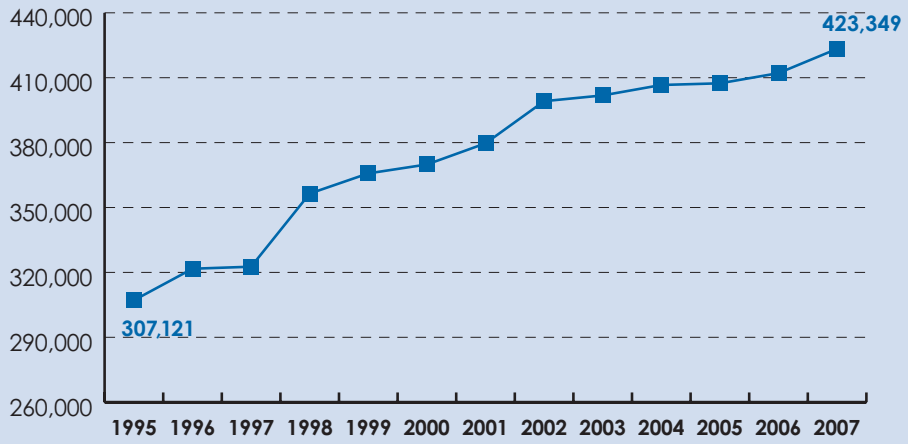
FIGURE 3 Average Emergency Department Visit Volume, 2007



SOURCE AHA Annual Survey of Hospitals, 2007 and NAPH Hospital Characteristics Survey, 2007.

Of the non-emergency visits at NAPH member facilities, approximately 60 percent were for specialty care services and 40 percent for primary care services.

FIGURE 4 Average Outpatient Visit Volumes for NAPH Members, 1995–2007



SOURCE AHA Annual Survey of Hospitals, 2007 and NAPH Hospital Characteristics Survey, 2007.

Numbers reflect average volumes for all ambulatory care, including primary care, specialty care, and emergency services.

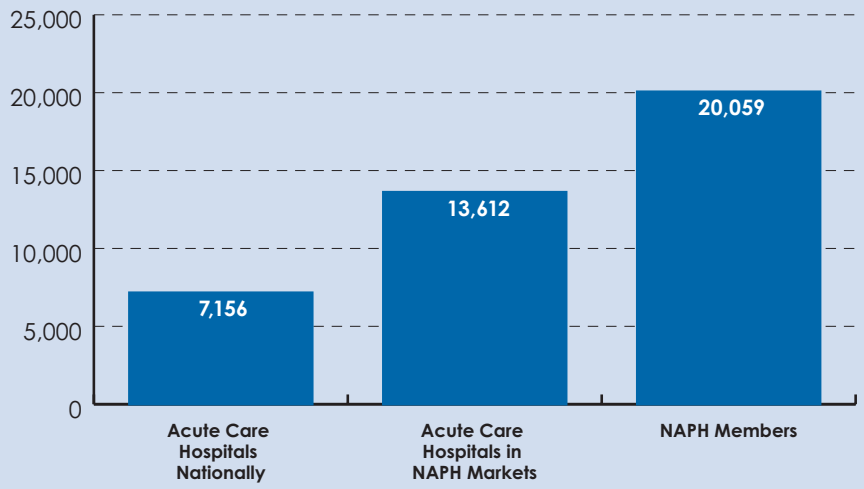
These often take the form of free-standing health clinics that serve as medical homes to residents in their communities. In addition, public hospitals utilize mobile units to deliver ambulatory care services to schools and housing developments.

NAPH members are major providers of outpatient specialty care—an area markedly under-resourced in the nation's health care safety net. Often, NAPH members are the only source of specialty care in their service areas. Studies have described the consequences of a national shortage of specialty care available to uninsured and low-income individuals—long waits for specialty visits, or an inability to access care at all, have been shown to result in poorer health outcomes and greater use of emergency department and inpatient services.[4]

Inpatient Care Volumes

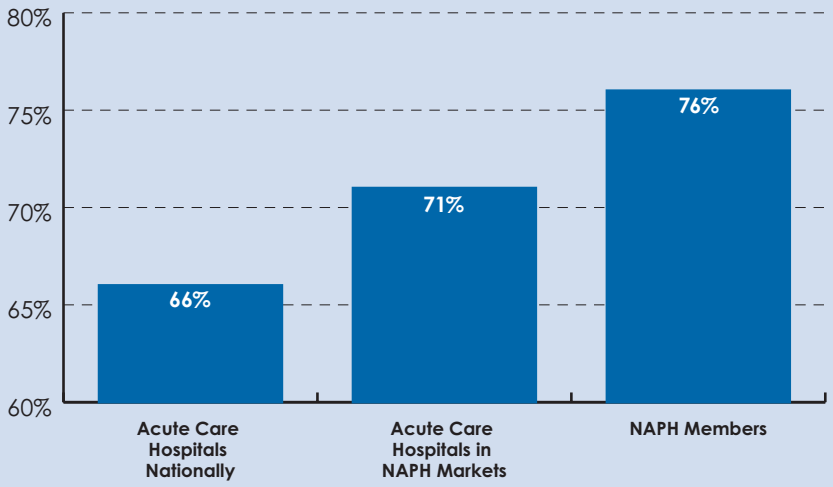
The rising demand for ambulatory care has not eclipsed the importance of inpatient services at public hospitals. In 2007, NAPH members continued to provide extraordinary amounts of inpatient care, reporting almost three times the volume of admissions seen in other acute care hospitals in the country (see Figure 5).[5] NAPH members also tended to dominate their markets, exceeding average admissions at other hospitals in their markets by 47 percent. NAPH members have higher occupancy rates, on average, than other acute hospitals, both in their markets and across the nation (see Figure 6). As Figure 7 illustrates, the average inpatient volume for NAPH members steadily increased—

FIGURE 5 Average Admissions, 2007



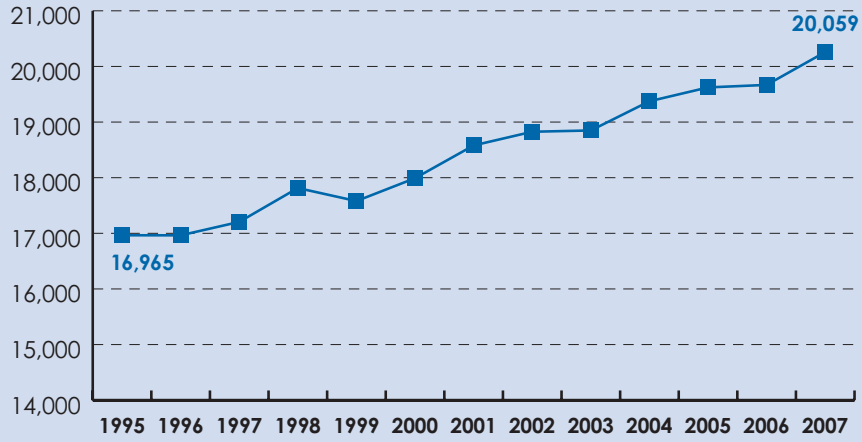
SOURCE AHA Annual Survey of Hospitals, 2007

FIGURE 6 Average Occupancy Rate, 2007



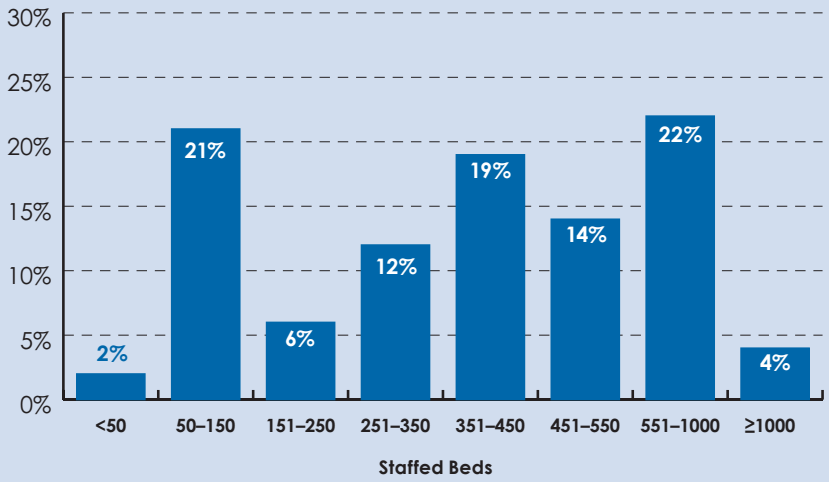
SOURCE AHA Annual Survey of Hospitals, 2007

FIGURE 7 Average Admissions for NAPH Members, 1995–2007



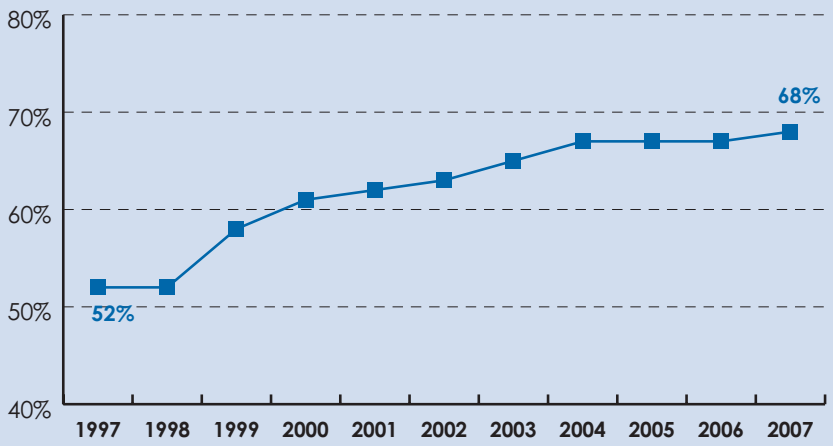
SOURCE AHA Annual Survey of Hospitals, 2007

FIGURE 8 NAPH Members by Bed Size, 2007



SOURCE NAPH Hospital Characteristics Survey, 2007

FIGURE 9 Medicaid Births as Percentage of Births at NAPH Member Hospitals, 1997–2007



SOURCE NAPH Hospital Characteristics Surveys, 1997–2007

from fewer than 17,000 discharges in 1995 to more than 20,000 in 2007. NAPH members accounted for more than 1.9 million discharges in 2007. (See Table 1 in Appendix C for data on individual NAPH members.)

There is a great deal of variation in bed size within the NAPH membership, as indicated in Figure 8. Twenty-eight percent of NAPH members have 250 beds or fewer; 31 percent have between 251 and 450 beds; 36 percent have between 451 and 1,000 beds; and 4 hospitals have more than 1,000 beds. NAPH members tend to be larger than other acute care hospitals nationally and in their markets. The average NAPH facility has 419 beds—more than double the size of the average acute care hospital nationally. (See Table 1 in Appendix C for data on individual NAPH members.)

Medicaid Births at NAPH Member Hospitals

Medicaid has provided increased coverage for births over the years. This increase may be caused by several factors, including an increase in overall Medicaid enrollment during this period. From 1997 (the first year NAPH members reported Medicaid births) to 2007, the percentage of total births at NAPH member hospitals that were paid by Medicaid increased from 52 to 68 percent (see Figure 9).

In 2007, NAPH members delivered more than 256,000 babies, representing approximately 19 percent of all births in their markets. For NAPH members, these births reflect their patient populations and are disproportionately represented by members of racial and ethnic minorities.

Community Health Services

Most NAPH members maintain close ties with their local health departments, and a significant number are responsible for public health services in their communities. In several major cities across the country, including Cambridge (MA), Denver (CO), Los Angeles (CA), and San Francisco (CA), as well as in counties like Cook County in Illinois and Contra Costa County in California, the public hospital is integrated with the local public health department.

NAPH members play a leading role in various efforts to improve the health status of the communities they serve. They have established programs to provide immunizations, address teen pregnancy and low birthweight, prevent violence and injury, and provide mammography and other cancer screenings. Within their communities, NAPH members perform a significant amount of adult and teen outreach, crisis prevention, reproductive health services and education, and dental care.

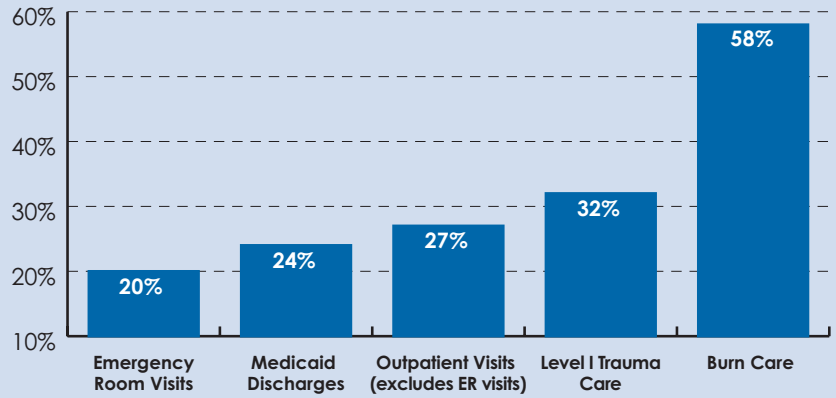
In an analysis of the 10 largest U.S. cities, NAPH members represent only 11 percent of local acute care hospitals, but provide a disproportionate share of critical services (see Figure 10).[6] Specifically, NAPH member hospitals provide 20 percent of the emergency department visits and 27 percent of non-emergency outpatient visits. As major providers of trauma care, public hospitals represent 32 percent of Level I trauma providers and 58 percent of the burn care beds available to treat the critically injured in these cities. Moreover, illustrating their importance in providing care to low-income patients, NAPH members are responsible for 24 percent of Medicaid discharges in these major metropolitan areas.

COMMUNITIES WHERE MEMBERS REPRESENT THE ONLY LEVEL I TRAUMA CENTER OR THE ONLY TRAUMA CENTER OF ANY LEVEL

Albuquerque, NM
Atlanta, GA
Cambridge, MA
Charlotte, NC
Chattanooga, TN
Daytona Beach, FL
Flint, MI
Fort Lauderdale, FL
Fort Myers, FL
French Camp, CA
Gainesville, FL
Galveston, TX
Independence, LA
Jacksonville, FL
Kansas City, KS
Las Vegas, NV
Lexington, KY
Macon, GA
Martinez, CA
Memphis, TN
Mobile, AL
New Orleans, LA
Newark, NJ
Orlando, FL
Richmond, VA
Sacramento, CA
San Antonio, TX
San Francisco, CA
Stony Brook, NY
Tampa, FL
Ventura, CA
Worcester, MA

SOURCE AHA Annual Survey of Hospitals, 2007

FIGURE 10 **Percentage of Services Provided by NAPH Members in the 10 Largest U.S. Cities, 2007**



SOURCE AHA Annual Survey of Hospitals, 2007

Trauma Care and Emergency Preparedness

Trauma care—or highly specialized treatment provided through facilities equipped to administer emergency and specialized intensive care to critically ill and injured patients—is among the most important services offered by public hospitals. Level I trauma centers, which are the most highly specialized, are able to address every aspect of severe injury. Level I trauma centers also play a leading role in trauma research and education. In 32 communities—including Albuquerque, Las Vegas, Memphis, Richmond, and San Francisco—NAPH members are either the only Level I trauma center or the only trauma center of any level.

Because of their leading role as providers of emergency department, trauma, and burn care services, NAPH members have long been first-receivers for catastrophes such as chemical spills, fires, disease outbreaks, and natural disasters.

Extensive trauma coverage, coupled with a direct relationship with local governments, means that public hospitals are uniquely poised to be leaders in emergency preparedness. Fully 97 percent of NAPH member hospitals serve on a community emergency preparedness coordinating committee, while more than half (62 percent) are involved with three or more such groups. Moreover, most NAPH members (82 percent) also participate in the Metropolitan Medical Response Service (MMRS), a federal system that assists highly populated jurisdictions increase their capacity to respond to a mass casualty event caused by a terrorist attack.[7]

Most NAPH members also have explicit provisions in their emergency plans addressing the needs of vulnerable populations, including limited English proficiency patients (85 percent), non-ambulatory patients (88 percent), children (85 percent), nursing home/assisted living patients (55 percent), and the homeless (45 percent).[8]

Patient Diversity

NAPH member hospitals serve racially and ethnically diverse communities. As Figure 11 shows, the majority of the discharges in 2007 were for patients who are members of racial and ethnic minorities. More than a quarter of patients were Black. A quarter of patients were Hispanic. Asian/Pacific Islander and other races/ethnicities made up 8 percent of discharge totals. Thirty-nine percent were White.

As comprehensive systems of care, public hospitals can address patient health care needs through every stage of life. As Figure 12 illustrates, public hospital patients represent all age groups. NAPH members reported 13 percent of discharges for patients 18 years of age or younger, 37 percent for patients aged 19 to 44, and 21 percent of discharges were for patients 65 or older.

In addition to diversity by race/ethnicity and age, NAPH members serve patients with varying forms of

Because of their leading role as providers of emergency department, trauma, and burn care services, NAPH members have long been first-receivers for catastrophes such as chemical spills, fires, disease outbreaks, and natural disasters.

PROVIDING CARE TO UNINSURED PATIENTS

In 2007, NAPH members provided:

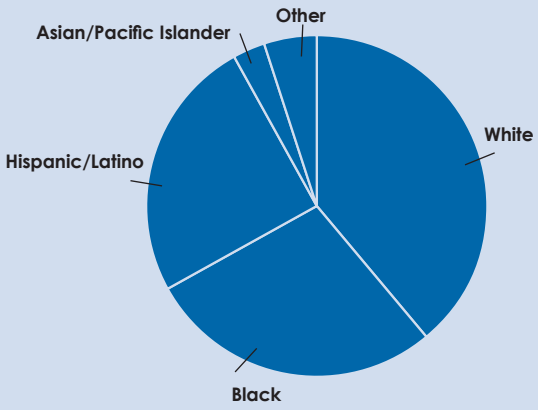
28 percent of ambulatory care visits for uninsured patients

19 percent of inpatient services for uninsured patients

21 percent of the uncompensated hospital care in the country

FIGURE 11 Discharges by Race/Ethnicity at NAPH Members, 2007

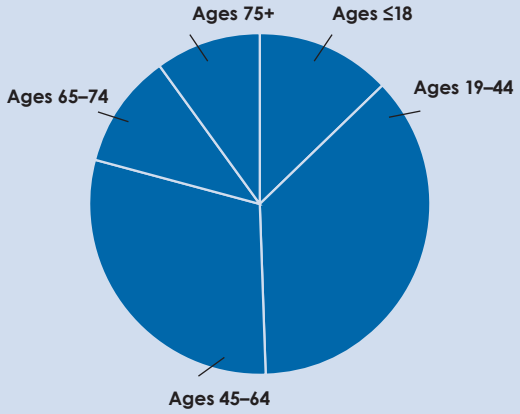
White	39%
Black	28%
Hispanic/Latino	25%
Asian/Pacific Islander	3%
Other	5%



SOURCE NAPH Hospital Characteristics Survey, 2007

FIGURE 12 Discharges by Age at NAPH Members, 2007

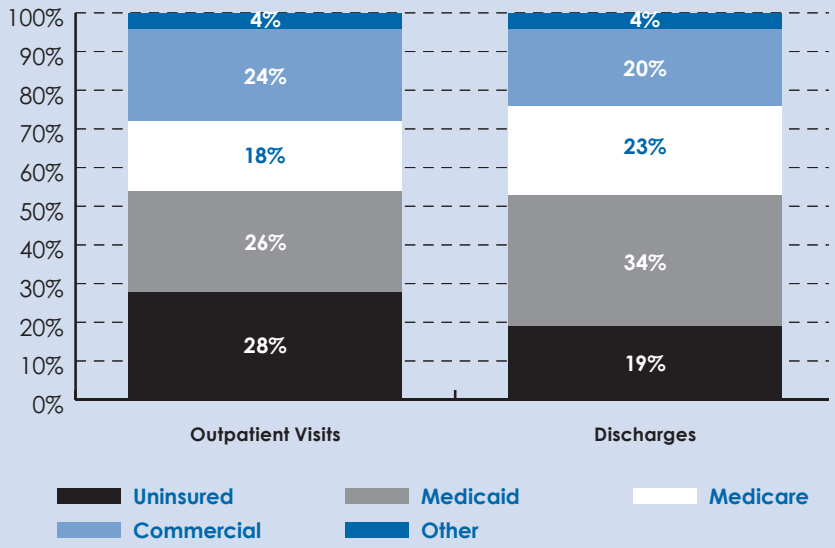
Ages ≤18	13%
Ages 19–44	37%
Ages 45–64	30%
Ages 65–74	11%
Ages 75+	10%



SOURCE NAPH Hospital Characteristics Survey, 2007

insurance coverage. In 2007, patients with commercial insurance accounted for 24 percent of outpatient volume and 20 percent of inpatient volume at member hospitals. Nevertheless, the majority of patients were uninsured or low-income; more than half of all discharges and outpatient visits were either for uninsured patients or for those covered by Medicaid (see Figure 13). Furthermore, 28 percent of ambulatory care services—compared to 19 percent of inpatient services—were provided to uninsured patients. (See Tables 3 and 4 in Appendix C for data on individual NAPH members.)

FIGURE 13 Outpatient Visits and Discharges at NAPH Member Hospitals and Health Systems, by Payer Source, 2007



SOURCE NAPH Hospital Characteristics Survey, 2007

The extraordinary amount of ambulatory care provided by NAPH members is poorly reimbursed, if it is reimbursed at all. This is due to reimbursement rates for outpatient services generally being lower than reimbursement rates for inpatient services, as well as a substantial amount of this care being provided to the uninsured. These factors contribute to the financial challenges NAPH members face.

Training Physicians and Other Health Care Professionals

In addition to promoting high-quality, community-centered health care today, NAPH members ensure that this care will be available to patients in the future through the education and training of new health care providers. More than three-quarters (85 percent) of NAPH members are teaching institutions, as defined by the Accreditation Council for Graduate Medical Education (ACGME),[9] and 59 percent are academic medical centers, as defined by the Council of Teaching Hospitals of the Association of American Medical Colleges (COTH).[10] As such, public

hospitals serve as the training ground for a large percentage of the country's physicians, nurses, and other health care professionals.

In 2007, NAPH members trained more than 16,000 full-time equivalent (FTE) medical and dental residents, and more than 1,500 FTE allied health professionals. These future providers represented 19 percent of the doctors and more than 36 percent of the allied health professionals trained at acute care facilities that year. In their markets, public hospitals played an even larger teaching role, training 36 percent of the medical and dental residents and 75 percent of the allied health professionals in 2007.

Challenges Facing Public Hospitals

2

Public hospitals often need to deliver large volumes of care while dealing with limited financial resources. Although NAPH member hospitals manage to operate with the funding they receive from a variety of sources—including Medicaid, Medicare, private insurance, as well as state and local governments—it is a struggle to finance the care they provide to the millions of uninsured, low-income, or otherwise vulnerable individuals they serve each year. These pressures—combined with increasing costs for training, supplies, and equipment—require hospitals to make tough choices between meeting the demand for patient care services, investing in technology, and maintaining infrastructure. With budget pressures at all levels of government, adequate funding for safety net hospitals is hard to come by. Continuing to provide health care services to patients regardless of their ability to pay, in this type of environment, is a challenge public hospitals face every day.

Government Support

Medicaid remains the single most important source of financing for NAPH members; in 2007, it accounted for 33 percent of total net revenues. A critical component of Medicaid revenues was Medicaid disproportionate share hospital (DSH) payments and other supplemental Medicaid payments, which are intended to reduce the shortfalls accrued by treating Medicaid patients and to partially subsidize care for the uninsured. Without DSH and supplemental payments, NAPH members would have lost $2.8 billion on the care of Medicaid patients in 2007; their Medicaid payment-to-cost ratio would have been 0.75. For 40 percent of NAPH members, these additional Medicaid payments did not even cover the full cost of providing care to

Without DSH and supplemental payments, NAPH members would have lost $2.8 billion on the care of Medicaid patients in 2007.

Medicaid patients, leaving no DSH funding to help cover the care of the uninsured.

Medicare revenues are supplemented by Medicare DSH payments, which also target hospitals that serve low-income and uninsured patients, and indirect medical education (IME) payments, which subsidize the higher costs incurred by teaching hospitals.

In addition, public hospitals rely heavily on payments from state and local governments.

Financial Characteristics

NAPH members provided more than $96 billion in total inpatient and outpatient services, averaging more than $997 million in gross charges per hospital or health system in 2007. Twenty-six percent of these services were provided to Medicaid patients and 19 percent to uninsured patients who were considered self-pay, charity care, or were covered by state or local indigent care programs (see Figure 14). Twenty-five percent of services were provided to Medicare patients and another 26 percent to the commercially insured. Services for "other" groups of patients, including Workers' Compensation and military veterans, account for the remaining 4 percent of care provided to patients. (See Table 5 in Appendix C for data on individual NAPH members.)

Net revenues for NAPH members amounted to $42 billion in 2007, an average of $437 million each. These providers continued to rely primarily on a combination of federal, state and local funding sources to sustain their operations. In 2007, about two-thirds of revenues for public hospitals came from federal, state and local payment sources: 33 percent from Medicaid, 20 percent from Medicare, and 14 percent from state and local payments (see Figure 15). An additional 26 percent of revenues came from commercially insured patients, while payments from uninsured patients accounted for 4 percent of net revenues. Payments for "other" patient groups account for 3 percent of net revenues. (See Table 6 in Appendix C for data on individual NAPH members.)

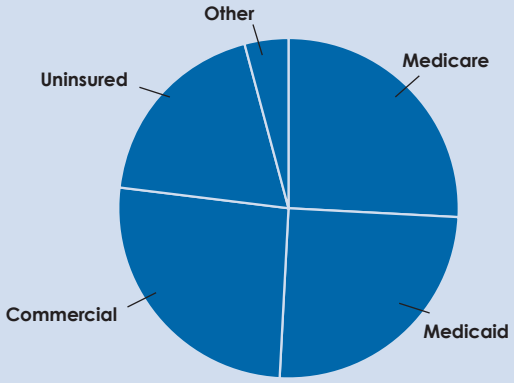
Financing Unreimbursed Care

"Unreimbursed care" refers to losses on care provided to all patients, excluding "mission-related" supplemental funding such as DSH and IME payments and state or local government payments. In addition to the number of uninsured patients they care for, a large percentage of care provided by NAPH members is unreimbursed, meaning that base payments received for services provided do not cover the full costs of providing these services. As a result, unreimbursed care costs present a significant burden on public hospitals.

As Figure 16 indicates, state and local payments financed 35 percent of the unreimbursed care provided by NAPH members in 2007. Medicaid DSH also represented a critical funding source,

FIGURE 14 Gross Charges by Payer Source at NAPH Members, 2007

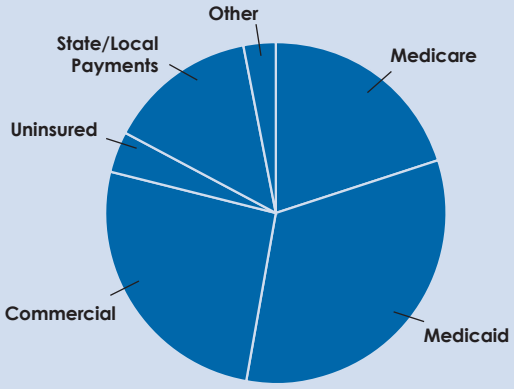
Medicare	25%
Medicaid	26%
Commercial	26%
Uninsured	19%
Other	4%



SOURCE NAPH Hospital Characteristics Survey, 2007

FIGURE 15 Net Revenues by Payer Source at NAPH Members, 2007

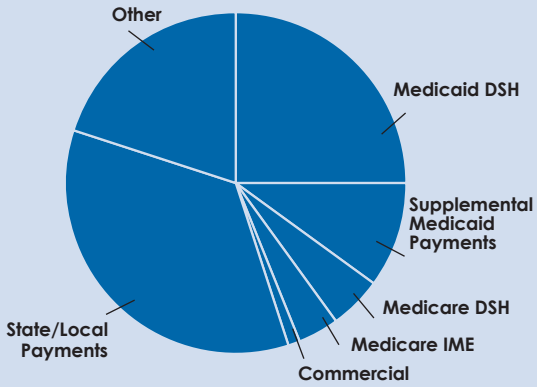
Medicare	20%
Medicaid	33%
Commercial	26%
Uninsured	4%
State/Local Payments	14%
Other	3%



SOURCE NAPH Hospital Characteristics Survey, 2007

FIGURE 16 Sources of Financing for Unreimbursed Care, 2007

Medicaid DSH	25%
Supplemental Medicaid Payments	10%
Medicare DSH	5%
Medicare IME	4%
Commercial	1%
State/Local Payments	35%
Other	20%



SOURCE NAPH Hospital Characteristics Survey, 2007

financing a quarter of the unreimbursed care provided. Ten percent of funding came from other supplemental Medicaid payments. Medicare DSH and IME payments helped pay for 9 percent of unreimbursed care, covering 5 percent and 4 percent respectively. Revenues unrelated to patient care—which can include interest and investment income, cafeteria and parking revenues, medical record fees, sales tax, tobacco settlement monies, and rental income—covered 20 percent of unreimbursed care costs. NAPH members financed the remaining 1 percent of their unreimbursed care costs through cost shifting from commercial payers.

Each year, the National Association of Public Hospitals and Health Systems (NAPH) reports on the financial and utilization characteristics of its membership.

NAPH is comprised of approximately 140 public hospitals across the country, and approximately 101 are acute care hospitals. This report is an update on the status of our members based on data collected through the Hospital Characteristics Survey (of acute care facilities) for fiscal year 2007.

In 2007, 97 NAPH acute care hospitals responded to the annual survey, for a survey response rate of 96 percent. Some members are excluded from certain tables due to missing or incomplete data. Trend analyses in this report may differ slightly from prior published reports on survey findings due to changes in membership.

In order to compare NAPH members to other acute care hospitals nationally and in the markets they serve, we relied on data from the American Hospital Association (AHA) Annual Survey of Hospitals for 2007. AHA has conducted this survey since 1946 and uses this tool to collect data on organizational structure, facilities, services, community orientation, utilization, finances, and staffing.

Appendix B

Glossary of Terms

Ambulatory Care. Outpatient health care that includes emergency department visits, clinic visits, and outpatient surgery.

Bad Debt. The unpaid obligation for care provided to patients who are considered able to pay, but who do not pay. Includes unpaid co-payments from insured patients.

Charity Care. Care provided to individuals who are determined to be unable to pay. Results from provider policy to offer services free of charge to individuals who meet certain financial criteria.

Discharge. The formal release of a patient from a hospital following a procedure or course of treatment delivered in the inpatient hospital setting.

Disproportionate Share Hospital (DSH) Payments. Payments made either by Medicare or a state's Medicaid program to hospitals that serve a "disproportionate share" of low-income patients. These payments are in addition to the regular payments such hospitals receive for providing care to Medicare and Medicaid beneficiaries. Medicare DSH payments are based on a federal statutory qualifying formula and payment methodology. For Medicaid DSH, there are certain minimum federal criteria, but qualifying formulas and payment methodologies are largely determined by states.

Graduate Medical Education (GME) Payments. Medicare payments to a hospital or qualified non-hospital provider for costs related to the salaries and supervision of medical residents (known as "Direct Graduate Medical Education" payments, or DGME) as well as the additional costs of operating a teaching hospital (known as "Indirect Medical Education" payments, or IME). In 2007, the Medicare program reimbursed providers an estimated $2.4 billion in DGME payments and $5.6 billion in IME payments.

- DGME pays for stipends and fringe benefits of residents, salaries and fringe benefits of supervising medical faculty, other direct costs (such as clerical support staff that work directly on GME administration), and allocated institutional overhead costs (such as maintenance and electricity).
- IME recognizes the indirect costs of graduate medical education, that is, the higher costs incurred by teaching hospitals with medical education programs. Such costs include additional tests ordered by residents in their training, a higher patient acuity, etc.

Gross Charges. The amount hospitals charge for providing services to all patients, irrespective of payments received for services.

Hospital Margin. Used as a measure of the financial condition of the hospital. It is calculated as the difference between total net revenues and total expenses divided by total net revenues.

Medicaid. A program jointly funded by the federal and state governments to pro-

vide health coverage to those who qualify on the basis of income and eligibility; e.g., low-income families with children, the low-income elderly, and persons with disabilities. Many states also extend coverage to groups that meet higher income limits or to certain "medically needy" populations. Through waivers, some states have expanded coverage even further.

Medicare. Provides health coverage for individuals 65 and older, for certain disabled individuals under age 65, and for people with end-stage renal disease (ESRD), which is permanent kidney failure requiring dialysis or a kidney transplant. In contrast to Medicaid, Medicare is a purely federal program. While covering broad categories of services, Medicare leaves major gaps in coverage, including many preventive services. The program provides coverage for hospital care through what is known as "Part A" and physician and other ambulatory care through what is called "Part B." Beneficiaries may also enroll in a Medicare managed care plan, or Medicare Advantage plan, through Medicare "Part C." Starting in 2007, Medicare offered beneficiaries the option of enrolling in a new Medicare "Part D" prescription drug benefit.

Net Revenues. Payments the hospital receives for the services provided, including both the portion paid by the patient and that paid by a third party.

Payment-to-Cost Ratio. A ratio that reflects the degree to which revenues cover expenses, calculated by dividing total revenues by total expenses.

State and Local Payments. Payments made to hospitals by state or local governments to subsidize unreimbursed patient care. Payments are usually made as a lump sum or as periodic payments and are not tied to volume of services or per-patient amounts. State or local payments are different from state or local indigent care programs, which usually have eligibility requirements and make payments on a per-person or per-service basis.

Uncompensated Care. The sum of charity care (care to patients who are unable to pay) and bad debt (care to patients who do not pay but are considered able to pay).

Unreimbursed Care. Losses on patient care, including losses on self-pay patients and losses on Medicare and Medicaid (excluding funding such as DSH payments, IME payments, and state and local government payments).

Upper Payment Limit (UPL). Limits set by CMS regulations on the amount of Medicaid payments a state may make to hospitals, nursing facilities, and other classes of providers and plans. Payments in excess of the UPLs do not qualify for federal Medicaid matching funds. The UPL generally is keyed to the reasonably estimated amount that would be paid, in the aggregate, to the class of providers in question using Medicare payment rules.

Appendix C

Hospital-Specific Data on Utilization and Finances

Table 1. NAPH Member Hospitals and Health Systems—Inpatient Utilization Data, 2007

Hospital Name	Staffed Beds	Discharges	Inpatient Days	Births
Alameda County Medical Center	430	13,479	113,351	1,567
Arrowhead Regional Medical Center	353	22,101	114,818	3,991
Boston Medical Center	520	28,141	143,674	2,498
Broadlawns Medical Center	89	4,435	17,206	469
Broward Health—Broward General Medical Center	640	27,640	165,376	3,787
Broward Health—Coral Springs Medical Center	182	11,876	46,834	2,152
Broward Health—Imperial Point Medical Center	180	7,419	38,655	-
Broward Health—North Broward Medical Center	360	15,274	87,375	-
Cambridge Health Alliance	321	16,416	97,865	1,415
Contra Costa Regional Medical Center	119	8,916	41,573	2,269
Cook County HHS—Oak Forest Hospital	450	3,210	70,091	-
Cook County HHS—Provident Hospital of Cook County	84	5,523	21,862	442
Cook County HHS—The John H. Stroger, Jr. Hospital of Cook County	460	23,050	115,984	946
Cooper Green Mercy Hospital	141	4,139	20,373	461
Denver Health	354	18,741	91,070	3,439
Erlanger Health System	551	29,146	150,324	4,801
Grady Health System	715	26,793	173,173	3,818
Halifax Community Health System	564	29,486	144,732	2,580
Harborview Medical Center	368	18,538	133,345	-
Harris County Hospital District	875	44,948	254,891	11,205
The Health and Hospital Corporation of Marion County	338	16,470	87,384	3,211
Health Care District of Palm Beach County	60	3,441	12,071	561
Hennepin County Medical Center	436	21,191	116,167	2,648
HHSC—Hilo Medical Center	268	7,830	87,688	1,182
HHSC—Kona Community Hospital	94	3,411	25,196	561
HHSC—Maui Memorial Medical Center	190	10,964	54,150	1,849
Howard University Hospital	291	11,715	70,358	758
Hurley Medical Center	461	22,190	109,064	2,839
Jackson Memorial Hospital	1,869	70,339	486,294	9,085
JPS Health Network	451	25,077	134,597	6,614
LAC—Harbor/UCLA Medical Center	340	21,534	124,001	1,128
LAC—LAC+USC Medical Center	676	37,918	225,982	1,536
LAC—Olive View/UCLA Medical Center	238	13,973	68,949	1,076
Lee Memorial Health System	1,250	68,921	314,805	7,621
LSUHCSD—Bogalusa Medical Center	59	2,684	16,547	-
LSUHCSD—Earl K. Long Medical Center	149	6,335	41,884	679
LSUHCSD—Huey P. Long Medical Center	54	2,668	15,025	185
LSUHCSD—Lallie Kemp Regional Medical Center	19	999	3,830	-
LSUHCSD—Leonard J. Chabert Medical Center	89	5,171	25,794	605
LSUHCSD—LSU Interim Hospital	93	4,671	26,803	257
LSUHCSD—University Medical Center	109	5,483	30,255	411
LSUHCSD—Walter O. Moss Regional Medical Center	34	1,404	9,140	-
Maricopa Integrated Health System	596	21,627	142,868	4,042
Medical Center of Central Georgia	563	29,485	153,334	3,176
Memorial Hospital at Gulfport	364	16,298	95,069	1,492
The MetroHealth System	560	26,866	140,593	3,598
MHS—Memorial Hospital Miramar	128	6,860	23,223	2,149
MHS—Memorial Hospital Pembroke	149	7,387	31,409	-
MHS—Memorial Hospital West	299	22,602	89,736	4,945
MHS—Memorial Regional Hospital	1,014	39,936	214,528	4,500

Hospital Name	Staffed Beds	Discharges	Inpatient Days	Births
Mount Sinai Hospital at Chicago	291	22,080	87,439	3,794
Nashville General Hospital at Meharry	117	5,235	24,057	1,136
Nassau University Medical Center	481	23,174	133,204	1,788
Natividad Medical Center	137	7,257	30,190	2,541
NYCHHC—Bellevue Hospital Center	809	25,733	234,696	1,863
NYCHHC—Coney Island Hospital	367	17,222	103,269	1,208
NYCHHC—Elmhurst Hospital Center	545	24,554	175,229	4,236
NYCHHC—Harlem Hospital Center	257	12,194	75,909	1,148
NYCHHC—Jacobi Medical Center	473	20,169	137,689	2,263
NYCHHC—Kings County Hospital Center	627	22,999	190,036	2,421
NYCHHC—Lincoln Medical and Mental Health Center	322	22,478	96,449	2,350
NYCHHC—Metropolitan Hospital Center	345	13,899	106,152	1,854
NYCHHC—North Central Bronx Hospital	202	8,144	54,147	1,769
NYCHHC—Queens Hospital Center	261	15,086	84,561	1,959
NYCHHC—Woodhull Medical and Mental Health Center	397	17,504	111,076	1,798
The Ohio State University Medical Center	1,018	52,393	301,355	4,426
Parkland Health & Hospital System	814	42,788	222,247	16,338
Regional Medical Center at Memphis	365	18,175	114,565	5,038
Riverside County Regional Medical Center	367	21,296	105,185	3,423
San Francisco General Hospital	520	15,611	142,860	1,223
San Joaquin General Hospital	122	9,305	42,667	2,832
San Mateo Medical Center	144	4,415	48,415	-
Santa Clara Valley Health & Hospital System	509	24,325	135,823	5,672
Shands HealthCare—Shands at the University of Florida and Shands AGH	870	37,656	244,655	3,913
Shands HealthCare—Shands Jacksonville Medical Center	599	27,288	168,223	3,648
Stony Brook University Hospital	519	28,871	162,734	3,363
Tampa General Hospital	877	36,365	237,521	5,454
Thomason General Hospital	239	15,346	66,766	4,952
Truman Medical Centers	530	18,418	151,189	3,643
UMass Memorial Medical Center	668	40,039	206,457	4,353
UMDNJ—University Hospital	445	22,214	136,070	1,926
University Health System	381	21,869	130,413	3,231
University Hospital, The University of New Mexico Health Sciences Center	363	21,903	118,259	3,760
University Medical Center of Southern Nevada	577	30,653	172,728	5,104
University of Arkansas for Medical Sciences	355	16,848	109,231	2,290
University of California—Davis Medical Center	565	28,641	166,670	2,633
University of California—Irvine Medical Center	348	16,793	102,913	1,509
University of California—San Diego Medical Center	519	21,635	132,519	2,933
University of Colorado Hospital Authority	415	22,101	120,404	3,097
The University of Kansas Hospital	508	20,874	120,639	1,467
University of South Alabama Medical Center	137	6,311	39,938	-
The University of Texas Health Center at Tyler	114	2,542	12,941	-
The University of Texas M.D. Anderson Cancer Center	512	22,240	163,007	-
The University of Texas Medical Branch At Galveston	679	35,239	167,323	8,771
University of Utah Hospitals & Clinics	438	22,450	126,033	3,466
VCU Health System	673	30,929	183,176	2,169
Westchester Medical Center	799	25,190	258,406	850
Total	**40,617**	**1,913,172**	**11,274,751**	**256,160**
Average	**419**	**19,723**	**116,235**	**3,014**
Count	**97**	**97**	**97**	**85**

Note: Averages are for hospitals that have the service, e.g., if no births are reported, that hospital is not included in the average.

Appendix C

Hospital-Specific Data on Utilization and Finances

Table 2. NAPH Member Hospitals and Health Systems—Emergency Department and Outpatient Visits, 2007

Hospital Name	Emergency Department Number	Emergency Department % of Total	All Other Outpatient Number	All Other Outpatient % of Total	Total
Alameda County Medical Center	77,794	23%	259,222	77%	337,016
Arrowhead Regional Medical Center	93,926	16%	479,872	84%	573,798
Boston Medical Center	126,039	14%	759,317	86%	885,356
Broadlawns Medical Center	28,013	17%	135,705	83%	163,718
Broward Health—Broward General Medical Center	100,959	43%	132,269	57%	233,228
Broward Health—Coral Springs Medical Center	46,506	42%	64,174	58%	110,680
Broward Health—Imperial Point Medical Center	26,351	32%	55,091	68%	81,442
Broward Health—North Broward Medical Center	54,705	47%	62,750	53%	117,455
Cambridge Health Alliance	92,285	15%	542,366	85%	634,651
Contra Costa Regional Medical Center	51,853	12%	367,349	88%	419,202
Cook County Health and Hospitals System	201,218	25%	618,530	75%	819,748
Cooper Green Mercy Hospital	30,631	21%	118,145	79%	148,776
Denver Health	48,745	5%	908,162	95%	956,907
Erlanger Health System	85,342	32%	179,981	68%	265,323
Grady Health System	127,877	14%	769,250	86%	897,127
Halifax Community Health System	111,874	49%	115,816	51%	227,690
Harborview Medical Center	76,491	24%	237,513	76%	314,004
Harris County Hospital District	153,682	10%	1,331,088	90%	1,484,770
The Health and Hospital Corporation of Marion County	108,104	9%	1,079,108	91%	1,187,212
Health Care District of Palm Beach County	22,409	56%	17,507	44%	39,916
Hennepin County Medical Center	106,179	25%	321,627	75%	427,806
HHSC—Hilo Medical Center	30,038	75%	9,834	25%	39,872
HHSC—Kona Community Hospital	18,070	69%	8,288	31%	26,358
HHSC—Maui Memorial Medical Center	33,407	64%	18,534	36%	51,941
Howard University Hospital	33,934	30%	79,582	70%	113,516
Hurley Medical Center	75,886	16%	403,498	84%	479,384
Jackson Memorial Hospital	206,770	34%	406,359	66%	613,129
JPS Health Network	72,456	10%	649,965	90%	722,421
LAC—Harbor/UCLA Medical Center	68,418	14%	412,601	86%	481,019
LAC—LAC+USC Medical Center	115,023	16%	615,992	84%	731,015
LAC—Olive View/UCLA Medical Center	34,914	11%	286,200	89%	321,114
Lee Memorial Health System	183,905	40%	270,828	60%	454,733
LSUHCSD—Bogalusa Medical Center	26,400	22%	92,511	78%	118,911
LSUHCSD—Earl K. Long Medical Center	43,109	21%	162,199	79%	205,308
LSUHCSD—Huey P. Long Medical Center	41,479	34%	82,155	66%	123,634
LSUHCSD—Lallie Kemp Regional Medical Center	26,432	24%	83,115	76%	109,547
LSUHCSD—Leonard J. Chabert Medical Center	41,743	19%	172,526	81%	214,269
LSUHCSD—LSU Interim Hospital	43,854	40%	65,292	60%	109,146
LSUHCSD—University Medical Center	44,078	22%	154,899	78%	198,977
LSUHCSD—Walter O. Moss Regional Medical Center	21,456	20%	84,801	80%	106,257
Maricopa Integrated Health System	54,225	7%	688,921	93%	743,146
Medical Center of Central Georgia	47,113	11%	365,816	89%	412,929
Memorial Hospital at Gulfport	59,237	34%	116,519	66%	175,756
The MetroHealth System	94,251	11%	786,193	89%	880,444
MHS—Memorial Hospital Miramar	38,741	50%	38,242	50%	76,983
MHS—Memorial Hospital Pembroke	34,645	27%	91,582	73%	126,227
MHS—Memorial Hospital West	82,065	32%	174,514	68%	256,579
MHS—Memorial Regional Hospital	122,844	28%	315,720	72%	438,564
Mount Sinai Hospital at Chicago	54,147	16%	295,171	84%	349,318

Hospital Name	Emergency Department Number	Emergency Department % of Total	All Other Outpatient Number	All Other Outpatient % of Total	Total
Nashville General Hospital at Meharry	30,742	40%	46,588	60%	77,330
Nassau University Medical Center	74,331	27%	197,324	73%	271,655
Natividad Medical Center	30,837	29%	77,270	71%	108,107
NYCHHC—Bellevue Hospital Center	94,258	16%	496,859	84%	591,117
NYCHHC—Coney Island Hospital	69,153	20%	274,300	80%	343,453
NYCHHC—Elmhurst Hospital Center	122,856	17%	596,784	83%	719,640
NYCHHC—Harlem Hospital Center	75,988	21%	282,101	79%	358,089
NYCHHC—Jacobi Medical Center	107,289	22%	388,800	78%	496,089
NYCHHC—Kings County Hospital Center	116,689	17%	570,238	83%	686,927
NYCHHC—Lincoln Medical and Mental Health Center	144,516	26%	406,821	74%	551,337
NYCHHC—Metropolitan Hospital Center	64,598	16%	349,366	84%	413,964
NYCHHC—North Central Bronx Hospital	67,381	26%	195,163	74%	262,544
NYCHHC—Queens Hospital Center	86,761	20%	340,103	80%	426,864
NYCHHC—Woodhull Medical and Mental Health Center	99,866	22%	345,958	78%	445,824
The Ohio State University Medical Center	102,449	11%	818,462	89%	920,911
Parkland Health & Hospital System	136,263	12%	979,627	88%	1,115,890
Regional Medical Center at Memphis	60,209	20%	234,078	80%	294,287
Riverside County Regional Medical Center	84,381	18%	391,931	82%	476,312
San Francisco General Hospital	52,906	7%	684,224	93%	737,130
San Joaquin General Hospital	37,190	18%	166,638	82%	203,828
San Mateo Medical Center	29,080	6%	418,313	94%	447,393
Santa Clara Valley Health & Hospital System	52,617	7%	722,631	93%	775,248
Shands HealthCare—Shands at the University of Florida and Shands AGH	75,211	9%	737,879	91%	813,090
Shands HealthCare—Shands Jacksonville Medical Center	89,516	21%	332,476	79%	421,992
Stony Brook University Hospital	72,858	28%	189,933	72%	262,791
Tampa General Hospital	67,009	27%	177,359	73%	244,368
Thomason General Hospital	61,663	12%	442,594	88%	504,257
Truman Medical Centers	84,767	10%	738,345	90%	823,112
UMass Memorial Medical Center	128,250	9%	1,331,727	91%	1,459,977
UMDNJ—University Hospital	92,169	29%	227,719	71%	319,888
University Health System	66,282	13%	453,444	87%	519,726
University Hospital, The University of New Mexico Health Sciences Center	70,219	7%	899,782	93%	970,001
University Medical Center of Southern Nevada	107,155	12%	752,684	88%	859,839
University of Arkansas for Medical Sciences	35,697	4%	890,830	96%	926,527
University of California—Davis Medical Center	53,253	2%	2,736,022	98%	2,789,275
University of California—Irvine Medical Center	23,217	5%	430,435	95%	453,652
University of California—San Diego Medical Center	39,192	15%	225,686	85%	264,878
University of Colorado Hospital Authority	59,634	10%	567,015	90%	626,649
The University of Kansas Hospital	31,653	7%	443,396	93%	475,049
University of South Alabama Medical Center	30,051	81%	7,096	19%	37,147
The University of Texas Health Center at Tyler	11,410	7%	142,987	93%	154,397
The University of Texas M.D. Anderson Cancer Center	18,756	1%	1,662,286	99%	1,681,042
The University of Texas Medical Branch At Galveston	54,592	7%	758,901	93%	813,493
University of Utah Hospitals & Clinics	35,795	3%	1,067,832	97%	1,103,627
Westchester Medical Center	33,583	24%	108,071	76%	141,654
Total	**6,601,915**	**14%**	**39,794,777**	**86%**	**46,396,692**
Average	**70,233**		**423,349**		**493,582**
Count	**94**		**94**		**94**

Note: Row percentages may not add up to 100% due to rounding.
Note: Averages are for hospitals that provide the service, e.g., hospitals without emergency departments are not included in the average.
Note: Data for the three hospitals of the Cook County Health and Hospitals System have been consolidated because community ambulatory care volumes are not associated with specific hospitals.

Appendix C

Hospital-Specific Data on Utilization and Finances

Table 3. NAPH Member Hospitals and Health Systems—Discharges by Payer Source, 2007

Hospital Name	Medicare		Medicaid		Commercial		Uninsured*		Other		Total
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	
Alameda County Medical Center	1,950	14%	7,007	52%	579	4%	3,943	29%	0	0%	13,479
Arrowhead Regional Medical Center	2,383	11%	9,988	45%	1,583	7%	7,374	33%	773	3%	22,101
Boston Medical Center	7,667	27%	11,606	41%	5,654	20%	2,450	9%	764	3%	28,141
Broadlawns Medical Center	711	16%	690	16%	453	10%	2,581	58%	0	0%	4,435
Broward Health—Broward General Medical Center	6,686	24%	8,616	31%	5,886	21%	6,452	23%	0	0%	27,640
Broward Health—Coral Springs Medical Center	3,193	27%	2,355	20%	4,853	41%	1,475	12%	0	0%	11,876
Broward Health—Imperial Point Medical Center	3,251	44%	907	12%	1,713	23%	1,548	21%	0	0%	7,419
Broward Health—North Broward Medical Center	6,911	45%	1,397	9%	3,638	24%	3,328	22%	0	0%	15,274
Cambridge Health Alliance	6,175	38%	5,089	31%	2,472	15%	2,637	16%	43	0.3%	16,416
Contra Costa Regional Medical Center	1,569	18%	4,806	54%	810	9%	1,583	18%	148	2%	8,916
Cook County HHS—Oak Forest Hospital	459	14%	1,854	58%	394	12%	503	16%	0	0%	3,210
Cook County HHS—Provident Hospital of Cook County	1,092	20%	1,063	19%	337	6%	3,023	55%	8	0.1%	5,523
Cook County HHS—The John H. Stroger, Jr. Hospital of Cook County	2,593	11%	9,525	41%	1,153	5%	9,779	42%	0	0%	23,050
Cooper Green Mercy Hospital	491	12%	421	10%	418	10%	2,093	51%	716	17%	4,139
Denver Health	2,887	15%	8,025	43%	2,970	16%	4,859	26%	0	0%	18,741
Erlanger Health System	7,903	27%	7,302	25%	11,462	39%	2,386	8%	93	0.3%	29,146
Grady Health System	4,465	17%	4,845	18%	5,094	19%	12,389	46%	0	0%	26,793
Halifax Community Health System	12,741	43%	4,398	15%	8,650	29%	2,946	10%	751	3%	29,486
Harborview Medical Center	4,565	25%	4,824	26%	6,042	33%	3,107	17%	0	0%	18,538
Harris County Hospital District	4,124	9%	17,951	40%	724	2%	21,850	49%	299	1%	44,948
The Health and Hospital Corporation of Marion County	3,377	21%	5,359	33%	1,004	6%	5,525	34%	1,205	7%	16,470
Health Care District of Palm Beach County	839	24%	1,505	44%	581	17%	469	14%	47	1%	3,441
Hennepin County Medical Center	5,446	26%	8,949	42%	4,161	20%	2,153	10%	482	2%	21,191
HHSC—Hilo Medical Center	3,099	40%	2,135	27%	2,135	27%	196	3%	265	3%	7,830
HHSC—Kona Community Hospital	1,020	30%	844	25%	1,244	36%	166	5%	137	4%	3,411
HHSC—Maui Memorial Medical Center	3,491	32%	1,924	18%	4,726	43%	494	5%	329	3%	10,964
Howard University Hospital	2,875	25%	6,194	53%	2,014	17%	619	5%	13	0.1%	11,715
Hurley Medical Center	5,522	25%	9,274	42%	5,802	26%	1,140	5%	452	2%	22,190
Jackson Memorial Hospital	12,753	18%	19,003	27%	12,428	18%	22,491	32%	3,664	5%	70,339
JPS Health Network	3,326	13%	9,000	36%	2,390	10%	10,055	40%	306	1%	25,077
LAC—Harbor/UCLA Medical Center	1,922	9%	11,115	52%	845	4%	7,018	33%	634	3%	21,534
LAC—LAC+USC Medical Center	1,978	5%	14,056	37%	3,249	9%	18,635	49%	0	0%	37,918
LAC—Olive View/UCLA Medical Center	1,016	7%	7,007	50%	144	1%	5,486	39%	320	2%	13,973
Lee Memorial Health System	30,822	45%	11,438	17%	20,539	30%	5,111	7%	1,011	1%	68,921
LSUHCSD—Bogalusa Medical Center	974	36%	589	22%	244	9%	854	32%	23	1%	2,684
LSUHCSD—Earl K. Long Medical Center	492	8%	2,309	36%	142	2%	2,764	44%	628	10%	6,335
LSUHCSD—Huey P. Long Medical Center	222	8%	985	37%	83	3%	1,231	46%	147	6%	2,668
LSUHCSD—Lallie Kemp Regional Medical Center	193	19%	241	24%	34	3%	508	51%	23	2%	999
LSUHCSD—Leonard J. Chabert Medical Center	788	15%	2,327	45%	390	8%	1,575	30%	91	2%	5,171
LSUHCSD—LSU Interim Hospital	397	8%	1,169	25%	365	8%	2,491	53%	249	5%	4,671
LSUHCSD—University Medical Center	672	12%	1,814	33%	269	5%	2,611	48%	117	2%	5,483
LSUHCSD—Walter O. Moss Regional Medical Center	159	11%	258	18%	40	3%	928	66%	19	1%	1,404
Maricopa Integrated Health System	2,647	12%	11,705	54%	660	3%	2,721	13%	3,894	18%	21,627
Medical Center of Central Georgia	13,199	45%	5,726	19%	8,341	28%	1,884	6%	335	1%	29,485
Memorial Hospital at Gulfport	6,388	39%	3,556	22%	3,658	22%	1,843	11%	853	5%	16,298
The MetroHealth System	6,824	25%	10,710	40%	5,577	21%	3,274	12%	481	2%	26,866
MHS—Memorial Hospital Miramar	1,463	21%	1,111	16%	3,313	48%	475	7%	498	7%	6,860
MHS—Memorial Hospital Pembroke	3,271	44%	722	10%	1,659	22%	1,041	14%	694	9%	7,387
MHS—Memorial Hospital West	7,084	31%	3,005	13%	9,606	43%	1,522	7%	1,385	6%	22,602
MHS—Memorial Regional Hospital	11,256	28%	8,030	20%	11,962	30%	5,270	13%	3,418	9%	39,936
Mount Sinai Hospital at Chicago	2,974	13%	14,493	66%	2,119	10%	2,383	11%	111	1%	22,080

Hospital Name	Medicare Number	Medicare Percent	Medicaid Number	Medicaid Percent	Commercial Number	Commercial Percent	Uninsured* Number	Uninsured* Percent	Other Number	Other Percent	Total
Nashville General Hospital at Meharry	581	11%	2,256	43%	877	17%	1,383	26%	138	3%	5,235
Nassau University Medical Center	4,320	19%	11,188	48%	4,170	18%	1,705	7%	1,791	8%	23,174
Natividad Medical Center	977	13%	4,078	56%	741	10%	784	11%	677	9%	7,257
NYCHHC—Bellevue Hospital Center	3,913	15%	14,934	58%	2,159	8%	2,041	8%	2,686	10%	25,733
NYCHHC—Coney Island Hospital	6,306	37%	8,430	49%	1,676	10%	657	4%	153	1%	17,222
NYCHHC—Elmhurst Hospital Center	4,451	18%	15,570	63%	1,667	7%	938	4%	1,928	8%	24,554
NYCHHC—Harlem Hospital Center	2,525	21%	7,967	65%	882	7%	582	5%	238	2%	12,194
NYCHHC—Jacobi Medical Center	3,888	19%	12,668	63%	2,073	10%	1,014	5%	526	3%	20,169
NYCHHC—Kings County Hospital Center	3,921	17%	14,532	63%	2,918	13%	1,590	7%	38	0.2%	22,999
NYCHHC—Lincoln Medical and Mental Health Center	4,828	21%	14,619	65%	1,500	7%	1,125	5%	406	2%	22,478
NYCHHC—Metropolitan Hospital Center	2,482	18%	10,107	73%	766	6%	462	3%	82	1%	13,899
NYCHHC—North Central Bronx Hospital	1,420	17%	5,681	70%	599	7%	420	5%	24	0.3%	8,144
NYCHHC—Queens Hospital Center	2,830	19%	9,910	66%	1,300	9%	934	6%	112	1%	15,086
NYCHHC—Woodhull Medical and Mental Health Center	3,470	20%	11,451	65%	1,502	9%	1,005	6%	76	0.4%	17,504
The Ohio State University Medical Center	13,727	26%	9,533	18%	17,219	33%	8,468	16%	3,446	7%	52,393
Parkland Health & Hospital System	4,053	9%	22,885	53%	2,668	6%	11,100	26%	2,082	5%	42,788
Regional Medical Center at Memphis	2,190	12%	8,198	45%	2,028	11%	5,759	32%	0	0%	18,175
Riverside County Regional Medical Center	2,186	10%	8,333	39%	1,633	8%	6,464	30%	2,680	13%	21,296
San Francisco General Hospital	3,235	21%	4,732	30%	662	4%	5,038	32%	1,944	12%	15,611
San Joaquin General Hospital	1,179	13%	5,548	60%	581	6%	1,997	21%	0	0%	9,305
San Mateo Medical Center	1,294	29%	1,908	43%	143	3%	1,027	23%	43	1%	4,415
Santa Clara Valley Health & Hospital System	2,557	11%	14,351	59%	2,191	9%	4,644	19%	582	2%	24,325
Shands HealthCare—Shands at the University of Florida and Shands AGH	12,001	32%	9,239	25%	11,569	31%	2,793	7%	2,054	5%	37,656
Shands HealthCare—Shands Jacksonville Medical Center	9,954	36%	7,771	28%	3,411	13%	4,561	17%	1,591	6%	27,288
Stony Brook University Hospital	8,965	31%	5,250	18%	11,695	41%	1,970	7%	991	3%	28,871
Tampa General Hospital	11,167	31%	9,380	26%	8,720	24%	5,651	16%	1,447	4%	36,365
Thomason General Hospital	1,747	11%	5,974	39%	1,256	8%	6,369	42%	0	0%	15,346
Truman Medical Centers	3,454	19%	8,401	46%	1,528	8%	4,696	25%	339	2%	18,418
UMass Memorial Medical Center	15,702	39%	7,609	19%	14,647	37%	1,831	5%	250	1%	40,039
UMDNJ—University Hospital	1,907	9%	4,895	22%	579	3%	8,223	37%	6,610	30%	22,214
University Health System	3,442	16%	6,195	28%	2,947	13%	8,870	41%	415	2%	21,869
University Hospital, The University of New Mexico Health Sciences Center	3,169	14%	7,282	33%	4,662	21%	4,607	21%	2,183	10%	21,903
University Medical Center of Southern Nevada	4,607	15%	7,879	26%	5,634	18%	11,599	38%	934	3%	30,653
University of Arkansas for Medical Sciences	4,866	29%	5,560	33%	3,774	22%	2,054	12%	594	4%	16,848
University of California—Davis Medical Center	5,963	21%	7,031	25%	11,608	41%	3,573	12%	466	2%	28,641
University of California—Irvine Medical Center	4,209	25%	5,143	31%	4,958	30%	2,483	15%	0	0%	16,793
University of California—San Diego Medical Center	5,463	25%	6,397	30%	7,039	33%	2,736	13%	0	0%	21,635
University of Colorado Hospital Authority	5,142	23%	4,775	22%	7,646	35%	3,460	16%	1,078	5%	22,101
The University of Kansas Hospital	6,400	31%	4,609	22%	7,539	36%	1,702	8%	624	3%	20,874
University of South Alabama Medical Center	1,230	19%	957	15%	1,288	20%	2,321	37%	515	8%	6,311
The University of Texas Health Center at Tyler	1,483	58%	297	12%	393	15%	338	13%	31	1%	2,542
The University of Texas M.D. Anderson Cancer Center	7,209	32%	1,316	6%	12,254	55%	1,272	6%	189	1%	22,240
The University of Texas Medical Branch At Galveston	6,129	17%	14,899	42%	3,720	11%	4,505	13%	5,986	17%	35,239
University of Utah Hospitals & Clinics	5,842	26%	4,912	22%	8,986	40%	1,653	7%	1,057	5%	22,450
VCU Health System	7,956	26%	7,924	26%	8,423	27%	4,762	15%	1,864	6%	30,929
Westchester Medical Center	6,656	26%	6,430	26%	9,027	36%	1,193	5%	1,884	7%	25,190
Total	**439,301**	**23%**	**658,226**	**34%**	**377,867**	**20%**	**361,598**	**19%**	**76,180**	**4%**	**1,913,172**
Average	**4,529**		**6,786**		**3,896**		**3,728**		**785**		**19,723**
Count											**97**

Note: Row percentages may not add up to 100% due to rounding.
*Uninsured discharges are attributed to patients that are considered Self Pay, Charity Care, or covered by a State or Local Indigent Care Program.

Appendix C

Hospital-Specific Data on Utilization and Finances

Table 4. NAPH Member Hospitals and Health Systems—Outpatient Visits by Payer Source, 2007

Hospital Name	Medicare Number	Medicare Percent	Medicaid Number	Medicaid Percent	Commercial Number	Commercial Percent	Uninsured* Number	Uninsured* Percent	Other** Number	Other** Percent	Total
Alameda County Medical Center	44,989	13%	131,519	39%	11,402	3%	149,106	44%	0	0%	337,016
Arrowhead Regional Medical Center	51,361	9%	194,100	34%	13,921	2%	242,571	42%	71,845	13%	573,798
Boston Medical Center	154,900	17%	314,718	36%	200,132	23%	178,533	20%	37,073	4%	885,356
Broadlawns Medical Center	23,919	15%	36,869	23%	17,240	11%	85,690	52%	0	0%	163,718
Broward Health—Broward General Medical Center	20,841	9%	49,929	21%	46,460	20%	115,998	50%	0	0%	233,228
Broward Health—Coral Springs Medical Center	17,995	16%	14,349	13%	64,959	59%	13,377	12%	0	0%	110,680
Broward Health—Imperial Point Medical Center	28,266	35%	4,350	5%	36,825	45%	12,001	15%	0	0%	81,442
Broward Health—North Broward Medical Center	24,659	21%	17,370	15%	27,139	23%	48,287	41%	0	0%	117,455
Cambridge Health Alliance	104,188	16%	193,880	31%	183,746	29%	147,476	23%	5,361	1%	634,651
Contra Costa Regional Medical Center	64,687	15%	220,004	52%	52,530	13%	79,045	19%	2,936	1%	419,202
Cook County Health and Hospitals System	77,706	9%	143,391	17%	53,997	7%	544,643	66%	11	0.001%	819,748
Cooper Green Mercy Hospital	18,593	12%	15,086	10%	10,911	7%	87,135	59%	17,051	11%	148,776
Denver Health	73,978	8%	221,685	23%	88,744	9%	318,831	33%	253,669	27%	956,907
Erlanger Health System	45,476	17%	70,646	27%	119,582	45%	28,991	11%	628	0.2%	265,323
Grady Health System	181,276	20%	199,363	22%	62,703	7%	453,785	51%	0	0%	897,127
Halifax Community Health System	72,990	32%	42,799	19%	67,464	30%	38,813	17%	5,624	2%	227,690
Harborview Medical Center	70,325	22%	102,052	33%	68,556	22%	73,071	23%	0	0%	314,004
Harris County Hospital District	189,228	13%	169,175	11%	6,208	0.4%	1,087,309	73%	32,850	2%	1,484,770
The Health and Hospital Corporation of Marion County	191,880	16%	355,501	30%	100,901	8%	488,001	41%	50,929	4%	1,187,212
Health Care District of Palm Beach County	5,874	15%	13,284	33%	13,327	33%	6,943	17%	488	1%	39,916
Hennepin County Medical Center	68,293	16%	169,688	40%	69,214	16%	115,908	27%	4,703	1%	427,806
HHSC—Hilo Medical Center	9,467	24%	12,985	33%	12,953	32%	1,861	5%	2,606	7%	39,872
HHSC—Kona Community Hospital	4,875	18%	5,365	20%	12,395	47%	1,857	7%	1,866	7%	26,358
HHSC—Maui Memorial Medical Center	12,566	24%	7,941	15%	24,867	48%	3,888	7%	2,679	5%	51,941
Howard University Hospital	24,116	21%	55,940	49%	24,683	22%	8,777	8%	0	0%	113,516
Hurley Medical Center	119,523	25%	177,985	37%	145,936	30%	20,640	4%	15,300	3%	479,384
Jackson Memorial Hospital	104,123	17%	156,028	25%	112,349	18%	206,918	34%	33,711	5%	613,129
JPS Health Network	84,081	12%	189,407	26%	37,942	5%	377,880	52%	33,111	5%	722,421
LAC—Harbor/UCLA Medical Center	36,199	8%	146,861	31%	5,936	1%	262,582	55%	29,441	6%	481,019
LAC—LAC+USC Medical Center	29,943	4%	251,524	34%	55,049	8%	394,499	54%	0	0%	731,015
LAC—Olive View/UCLA Medical Center	18,171	6%	73,088	23%	1,084	0.3%	175,767	55%	53,004	17%	321,114
Lee Memorial Health System	188,295	41%	50,303	11%	147,376	32%	57,585	13%	11,174	2%	454,733
LSUHCSD—Bogalusa Medical Center	29,710	25%	18,290	15%	18,857	16%	49,260	41%	2,794	2%	118,911
LSUHCSD—Earl K. Long Medical Center	21,140	10%	47,543	23%	7,054	3%	119,208	58%	10,363	5%	205,308
LSUHCSD—Huey P. Long Medical Center	14,432	12%	24,089	19%	4,851	4%	71,905	58%	8,357	7%	123,634
LSUHCSD—Lallie Kemp Regional Medical Center	16,658	15%	15,547	14%	6,440	6%	69,487	63%	1,415	1%	109,547
LSUHCSD—Leonard J. Chabert Medical Center	33,184	15%	45,541	21%	19,460	9%	113,013	53%	3,071	1%	214,269
LSUHCSD—LSU Interim Hospital	10,795	10%	15,567	14%	4,580	4%	74,880	69%	3,324	3%	109,146
LSUHCSD—University Medical Center	26,597	13%	41,807	21%	11,712	6%	114,986	58%	3,875	2%	198,977
LSUHCSD—Walter O. Moss Regional Medical Center	17,624	17%	13,242	12%	5,781	5%	67,859	64%	1,751	2%	106,257
Maricopa Integrated Health System	90,284	12%	406,740	55%	19,215	3%	142,676	19%	84,231	11%	743,146
Medical Center of Central Georgia	125,451	30%	92,907	22%	123,358	30%	67,341	16%	3,872	1%	412,929
Memorial Hospital at Gulfport	53,331	30%	26,332	15%	44,115	25%	35,112	20%	16,866	10%	175,756
The MetroHealth System	162,335	18%	277,575	32%	228,922	26%	184,272	21%	27,340	3%	880,444
MHS—Memorial Hospital Miramar	9,387	12%	8,144	11%	47,705	62%	7,133	9%	4,614	6%	76,983
MHS—Memorial Hospital Pembroke	23,735	19%	12,963	10%	51,444	41%	28,491	23%	9,594	8%	126,227
MHS—Memorial Hospital West	63,931	25%	26,672	10%	134,573	52%	24,967	10%	6,436	3%	256,579
MHS—Memorial Regional Hospital	91,045	21%	78,523	18%	124,568	28%	129,310	29%	15,118	3%	438,564
Mount Sinai Hospital at Chicago	26,933	8%	147,936	42%	85,044	24%	88,080	25%	1,325	0.4%	349,318
Nashville General Hospital at Meharry	9,060	12%	18,065	23%	9,765	13%	36,076	47%	4,364	6%	77,330

Hospital-Specific Data on Utilization and Finances

Hospital Name	Medicare Number	Medicare Percent	Medicaid Number	Medicaid Percent	Commercial Number	Commercial Percent	Uninsured* Number	Uninsured* Percent	Other** Number	Other** Percent	Total
Nassau University Medical Center	40,199	15%	88,955	33%	53,646	20%	65,490	24%	23,365	9%	271,655
NYCHHC—Bellevue Hospital Center	82,070	14%	282,549	48%	40,581	7%	169,193	29%	16,724	3%	591,117
NYCHHC—Coney Island Hospital	62,732	18%	150,367	44%	41,041	12%	73,737	21%	15,576	5%	343,453
NYCHHC—Elmhurst Hospital Center	75,863	11%	377,437	52%	57,041	8%	197,203	27%	12,096	2%	719,640
NYCHHC—Harlem Hospital Center	48,388	14%	184,641	52%	22,737	6%	98,557	28%	3,766	1%	358,089
NYCHHC—Jacobi Medical Center	64,356	13%	264,175	53%	80,836	16%	79,858	16%	6,864	1%	496,089
NYCHHC—Kings County Hospital Center	68,908	10%	330,875	48%	53,579	8%	233,037	34%	528	0.1%	686,927
NYCHHC—Lincoln Medical and Mental Health Center	81,736	15%	293,517	53%	31,952	6%	135,542	25%	8,590	2%	551,337
NYCHHC—Metropolitan Hospital Center	59,108	14%	222,717	54%	25,230	6%	105,682	26%	1,227	0.3%	413,964
NYCHHC—North Central Bronx Hospital	20,898	8%	153,337	58%	41,653	16%	45,701	17%	955	0.4%	262,544
NYCHHC—Queens Hospital Center	47,978	11%	214,389	50%	42,472	10%	118,633	28%	3,392	1%	426,864
NYCHHC—Woodhull Medical and Mental Health Center	51,588	12%	267,692	60%	34,816	8%	89,618	20%	2,110	0.5%	445,824
The Ohio State University Medical Center	213,840	23%	118,115	13%	477,039	52%	67,708	7%	44,209	5%	920,911
Parkland Health & Hospital System	151,375	14%	261,543	23%	49,530	4%	610,579	55%	42,863	4%	1,115,890
Regional Medical Center at Memphis	45,909	16%	102,706	35%	56,797	19%	88,875	30%	0	0%	294,287
Riverside County Regional Medical Center	33,625	7%	179,707	38%	37,794	8%	168,776	35%	56,410	12%	476,312
San Francisco General Hospital	127,984	17%	195,849	27%	12,697	2%	233,859	32%	166,741	23%	737,130
San Joaquin General Hospital	32,038	16%	95,658	47%	23,931	12%	52,201	26%	0	0%	203,828
San Mateo Medical Center	60,210	13%	143,323	32%	28,682	6%	212,959	48%	2,219	0.5%	447,393
Santa Clara Valley Health & Hospital System	123,347	16%	343,868	44%	111,675	14%	190,669	25%	5,689	1%	775,248
Shands HealthCare—Shands at the University of Florida and Shands AGH	227,980	28%	148,179	18%	332,491	41%	65,495	8%	38,945	5%	813,090
Shands HealthCare—Shands Jacksonville Medical Center	140,899	33%	91,516	22%	67,409	16%	91,491	22%	30,677	7%	421,992
Stony Brook University Hospital	60,456	23%	45,686	17%	116,522	44%	24,444	9%	15,683	6%	262,791
Tampa General Hospital	43,933	18%	60,708	25%	48,167	20%	66,582	27%	24,978	10%	244,368
Thomason General Hospital	126,815	25%	122,600	24%	61,849	12%	192,993	38%	0	0%	504,257
Truman Medical Centers	105,623	13%	204,319	25%	76,140	9%	357,769	43%	79,261	10%	823,112
UMass Memorial Medical Center	366,939	25%	220,073	15%	774,997	53%	81,673	6%	16,295	1%	1,459,977
UMDNJ—University Hospital	35,084	11%	122,010	38%	21,393	7%	124,323	39%	17,078	5%	319,888
University Health System	92,238	18%	63,722	12%	57,201	11%	297,364	57%	9,201	2%	519,726
University Hospital, The University of New Mexico Health Sciences Center	132,565	14%	231,675	24%	239,233	25%	300,480	31%	66,048	7%	970,001
University Medical Center of Southern Nevada	90,710	11%	132,633	15%	303,570	35%	293,596	34%	39,330	5%	859,839
University of Arkansas for Medical Sciences	317,484	34%	117,760	13%	299,056	32%	138,403	15%	53,824	6%	926,527
University of California—Davis Medical Center	520,744	19%	215,349	8%	1,856,395	67%	165,513	6%	31,274	1%	2,789,275
University of California—Irvine Medical Center	123,065	27%	117,335	26%	173,975	38%	39,277	9%	0	0%	453,652
University of California—San Diego Medical Center	87,802	33%	67,846	26%	87,236	33%	21,994	8%	0	0%	264,878
University of Colorado Hospital Authority	151,030	24%	50,282	8%	338,916	54%	59,711	10%	26,710	4%	626,649
The University of Kansas Hospital	112,010	24%	38,706	8%	292,937	62%	24,718	5%	6,678	1%	475,049
University of South Alabama Medical Center	3,516	9%	6,750	18%	7,214	19%	17,693	48%	1,974	5%	37,147
The University of Texas Health Center at Tyler	72,981	47%	23,138	15%	39,665	26%	18,613	12%	0	0%	154,397
The University of Texas M.D. Anderson Cancer Center	569,246	34%	61,992	4%	936,281	56%	100,180	6%	13,343	1%	1,681,042
The University of Texas Medical Branch At Galveston	175,979	22%	179,240	22%	236,769	29%	137,506	17%	83,999	10%	813,493
University of Utah Hospitals & Clinics	251,698	23%	155,142	14%	566,688	51%	78,555	7%	51,544	5%	1,103,627
Westchester Medical Center	26,448	19%	50,604	36%	44,967	32%	13,281	9%	6,354	4%	141,654
Total	**8,315,812**	**18%**	**11,923,353**	**26%**	**11,146,775**	**24%**	**13,001,355**	**28%**	**1,901,290**	**4%**	**46,288,585**
Average	**89,417**		**128,208**		**119,858**		**139,800**		**20,444**		**497,727**
Count											**93**

Note: Row percentages may not add up to 100% due to rounding.
Note: Data for the three hospitals of the Cook County Bureau of Health Services has been consolidated because community clinic ambulatory care volumes are not associated with specific hospitals. Totals include imputed values for missing data based on average percentage for all hospitals.
*Uninsured visits are attributed to patients that are considered Self Pay, Charity Care, or covered by a State or Local Indigent Care Program.
**Examples of Other payer sources include Workers' Compensation, Veterans' Care, and Prisoner Care.

Appendix C

Hospital-Specific Data on Utilization and Finances

Table 5. NAPH Member Hospitals and Health Systems—Gross Charges by Payer Source, 2007

Hospital Name	Medicare Charges	Medicare Percent	Medicaid Charges	Medicaid Percent
Alameda County Medical Center	$96,575,466	14%	$359,772,475	53%
Arrowhead Regional Medical Center	$112,427,043	11%	$426,524,829	41%
Boston Medical Center	$382,869,627	28%	$424,639,845	32%
Broadlawns Medical Center	$14,280,699	12%	$18,782,324	16%
Broward Health—Broward General Medical Center	$394,167,585	25%	$399,861,069	26%
Broward Health—Coral Springs Medical Center	$154,315,831	29%	$64,493,685	12%
Broward Health—Imperial Point Medical Center	$146,639,360	42%	$33,520,644	10%
Broward Health—North Broward Medical Center	$316,347,918	42%	$79,259,455	11%
Cambridge Health Alliance	$176,211,445	26%	$191,231,927	28%
Contra Costa Regional Medical Center	$82,821,238	18%	$222,281,265	49%
Cook County HHS—Oak Forest Hospital	$13,220,924	16%	$36,741,515	45%
Cook County HHS—Provident Hospital of Cook County	$6,017,384	8%	$23,749,513	30%
Cook County HHS—The John H. Stroger, Jr. Hospital of Cook County	$64,469,406	10%	$193,681,587	31%
Cooper Green Mercy Hospital	$16,188,708	18%	$9,747,830	11%
Denver Health	$115,503,054	13%	$280,032,528	32%
Erlanger Health System	$326,895,911	25%	$315,121,651	24%
Grady Health System	$198,648,038	17%	$251,715,610	21%
Halifax Community Health System	$515,487,496	48%	$104,885,379	10%
Harborview Medical Center	$266,067,000	25%	$266,076,000	25%
Harris County Hospital District	$194,876,821	12%	$397,450,750	24%
The Health and Hospital Corporation of Marion County	$144,304,991	21%	$204,664,315	30%
Health Care District of Palm Beach County	$27,210,091	25%	$36,865,599	34%
Hennepin County Medical Center	$244,157,345	26%	$309,892,015	33%
HHSC—Hilo Medical Center	$92,220,567	42%	$58,301,472	26%
HHSC—Kona Community Hospital	$30,185,016	29%	$23,303,688	22%
HHSC—Maui Memorial Medical Center	$122,852,967	38%	$42,317,729	13%
Howard University Hospital	$122,501,613	25%	$196,002,581	40%
Hurley Medical Center	$193,793,000	25%	$258,263,000	33%
Jackson Memorial Hospital	$588,966,000	16%	$1,034,490,553	28%
JPS Health Network	$216,934,000	15%	$352,184,000	24%
LAC—Harbor/UCLA Medical Center	$123,501,887	10%	$676,856,144	57%
LAC—LAC+USC Medical Center	$112,781,898	6%	$1,025,158,191	56%
LAC—Olive View/UCLA Medical Center	$29,363,587	4%	$377,991,881	56%
Lee Memorial Health System	$1,232,657,000	48%	$319,056,000	12%
LSUHCSD—Bogalusa Medical Center	$22,872,261	32%	$12,395,165	17%
LSUHCSD—Earl K. Long Medical Center	$14,872,017	10%	$49,227,735	32%
LSUHCSD—Huey P. Long Medical Center	$7,849,780	11%	$17,180,827	24%
LSUHCSD—Lallie Kemp Regional Medical Center	$7,476,203	16%	$9,862,945	21%
LSUHCSD—Leonard J. Chabert Medical Center	$21,995,526	14%	$52,752,836	34%
LSUHCSD—LSU Interim Hospital	$16,616,004	7%	$65,451,603	29%
LSUHCSD—University Medical Center	$25,306,014	15%	$50,372,406	31%
LSUHCSD—Walter O. Moss Regional Medical Center	$7,338,749	19%	$7,877,201	20%
Maricopa Integrated Health System	$190,223,210	17%	$501,924,689	45%
Medical Center of Central Georgia	$659,586,332	45%	$261,276,405	18%
Memorial Hospital at Gulfport	$495,715,605	46%	$153,659,934	14%
The MetroHealth System	$251,718,000	23%	$338,294,000	31%
MHS—Memorial Hospital Miramar	$62,941,686	22%	$32,471,934	11%
MHS—Memorial Hospital Pembroke	$156,596,284	37%	$40,159,222	9%
MHS—Memorial Hospital West	$337,912,075	35%	$96,447,806	10%
MHS—Memorial Regional Hospital	$623,410,778	30%	$391,140,448	19%

Commercial		Uninsured*		Other**		
Charges	Percent	Charges	Percent	Charges	Percent	Total
$32,394,553	5%	$195,257,191	29%	$0	0%	$683,999,685
$113,486,446	11%	$352,676,036	34%	$40,529,305	4%	$1,045,643,659
$307,164,082	23%	$211,972,216	16%	$21,014,868	2%	$1,347,660,638
$9,261,681	8%	$73,068,152	63%	$0	0%	$115,392,856
$397,094,353	26%	$360,556,071	23%	$0	0%	$1,551,679,078
$241,687,043	46%	$63,499,163	12%	$0	0%	$523,995,722
$117,063,300	34%	$48,634,233	14%	$0	0%	$345,857,537
$187,720,992	25%	$161,594,616	22%	$0	0%	$744,922,981
$105,163,229	16%	$140,044,788	21%	$65,641,373	10%	$678,292,762
$47,864,915	11%	$93,527,553	21%	$8,232,425	2%	$454,727,396
$13,814,977	17%	$17,654,220	22%	$0	0%	$81,431,636
$2,790,186	4%	$45,877,207	58%	$118,731	0.2%	$78,553,021
$30,888,732	5%	$336,472,716	54%	$0	0%	$625,512,441
$8,274,190	9%	$53,704,739	60%	$1,770,830	2%	$89,686,297
$189,907,753	22%	$297,307,206	34%	$0	0%	$882,750,541
$529,829,771	40%	$143,454,915	11%	$3,141,335	0.2%	$1,318,443,583
$215,416,413	18%	$477,926,240	40%	$37,400,371	3%	$1,181,106,672
$330,942,494	31%	$109,561,401	10%	$15,568,102	1%	$1,076,444,872
$398,283,000	37%	$142,563,000	13%	$0	0%	$1,072,989,000
$33,862,353	2%	$994,962,837	60%	$26,708,959	2%	$1,647,861,720
$66,818,057	10%	$224,626,221	33%	$39,850,074	6%	$680,263,658
$25,105,194	23%	$16,973,403	16%	$1,561,821	1%	$107,716,108
$206,594,677	22%	$159,641,341	17%	$18,781,334	2%	$939,066,712
$52,470,107	24%	$7,076,965	3%	$10,248,203	5%	$220,317,314
$41,069,027	39%	$5,704,529	5%	$5,451,039	5%	$105,713,299
$125,208,493	39%	$16,135,888	5%	$13,453,135	4%	$319,968,212
$129,851,710	27%	$40,180,529	8%	$1,470,019	0.3%	$490,006,452
$259,390,835	34%	$56,715,165	7%	$4,856,000	1%	$773,018,000
$749,610,447	21%	$1,201,125,231	33%	$79,111,583	2%	$3,653,303,814
$138,071,000	9%	$710,169,000	49%	$40,092,000	3%	$1,457,450,000
$47,593,616	4%	$321,450,364	27%	$23,956,050	2%	$1,193,358,061
$73,901,035	4%	$582,466,596	32%	$28,904,431	2%	$1,823,212,151
$3,297,949	0.5%	$238,594,197	35%	$28,319,564	4%	$677,567,178
$796,188,000	31%	$205,909,000	8%	$35,195,000	1%	$2,589,005,000
$9,314,533	13%	$26,303,762	37%	$0	0%	$70,885,721
$5,277,462	3%	$83,630,541	55%	$0	0%	$153,007,755
$2,785,021	4%	$42,818,363	61%	$0	0%	$70,633,991
$2,483,389	5%	$26,610,245	57%	$0	0%	$46,432,782
$12,031,687	8%	$68,267,124	44%	$0	0%	$155,047,173
$27,721,140	12%	$112,796,249	51%	$0	0%	$222,584,996
$9,538,625	6%	$78,635,767	48%	$0	0%	$163,852,812
$1,776,465	4%	$22,514,725	57%	$0	0%	$39,507,140
$114,444,433	10%	$173,140,227	16%	$130,558,138	12%	$1,110,290,697
$430,609,367	29%	$111,391,356	8%	$16,611,806	1%	$1,479,475,266
$233,844,449	22%	$134,181,914	12%	$64,710,310	6%	$1,082,112,212
$313,596,000	29%	$164,693,000	15%	$8,048,000	1%	$1,076,349,000
$157,754,589	54%	$24,945,792	9%	$11,603,274	4%	$289,717,275
$140,552,059	33%	$71,500,134	17%	$13,929,294	3%	$422,736,993
$433,231,484	45%	$77,915,633	8%	$23,031,814	2%	$968,538,812
$682,173,314	33%	$302,319,432	15%	$56,450,971	3%	$2,055,494,943

Appendix C

Hospital-Specific Data on Utilization and Finances

Table 5. NAPH Member Hospitals and Health Systems—Gross Charges by Payer Source, 2007 *(continued)*

Hospital Name	Medicare Charges	Medicare Percent	Medicaid Charges	Medicaid Percent
Mount Sinai Hospital at Chicago	$131,732,431	18%	$341,593,476	47%
Nashville General Hospital at Meharry	$17,259,271	11%	$48,546,042	32%
Nassau University Medical Center	$127,916,226	26%	$191,475,611	39%
Natividad Medical Center	$57,786,454	18%	$160,196,982	50%
NYCHHC—Bellevue Hospital Center	$114,855,158	14%	$436,520,931	54%
NYCHHC—Coney Island Hospital	$142,467,138	35%	$176,787,472	44%
NYCHHC—Elmhurst Hospital Center	$145,066,818	25%	$252,805,378	43%
NYCHHC—Harlem Hospital Center	$79,583,595	25%	$176,814,988	55%
NYCHHC—Jacobi Medical Center	$125,137,684	19%	$353,808,325	54%
NYCHHC—Kings County Hospital Center	$122,088,264	16%	$461,223,712	61%
NYCHHC—Lincoln Medical and Mental Health Center	$92,422,310	19%	$276,326,849	58%
NYCHHC—Metropolitan Hospital Center	$71,158,246	19%	$200,000,005	54%
NYCHHC—North Central Bronx Hospital	$42,526,828	17%	$158,515,484	64%
NYCHHC—Queens Hospital Center	$62,714,096	26%	$81,764,521	33%
NYCHHC—Woodhull Medical and Mental Health Center	$60,154,661	13%	$304,836,013	66%
The Ohio State University Medical Center	$1,209,689,988	31%	$549,667,419	14%
Parkland Health & Hospital System	$267,402,997	15%	$581,826,235	33%
Regional Medical Center at Memphis	$171,853,798	15%	$396,652,234	36%
Riverside County Regional Medical Center	$113,786,699	11%	$355,142,801	34%
San Francisco General Hospital	$233,169,254	20%	$538,677,763	46%
San Joaquin General Hospital	$44,289,771	17%	$128,348,677	50%
San Mateo Medical Center	$56,449,839	18%	$156,101,839	50%
Santa Clara Valley Health & Hospital System	$279,747,863	15%	$917,895,453	49%
Shands HealthCare—Shands at the University of Florida and Shands AGH	$666,866,266	34%	$329,103,800	17%
Shands HealthCare—Shands Jacksonville Medical Center	$377,879,393	26%	$314,474,458	22%
Stony Brook University Hospital	$537,073,647	35%	$246,972,405	16%
Tampa General Hospital	$949,154,323	34%	$406,753,576	15%
Thomason General Hospital	$82,064,512	16%	$140,085,465	27%
Truman Medical Centers	$85,667,603	19%	$178,473,085	41%
UMass Memorial Medical Center	$825,725,841	33%	$390,381,306	16%
UMDNJ—University Hospital	$329,196,000	19%	$488,601,000	29%
University Health System	$205,987,909	21%	$188,883,456	19%
University Hospital, The University of New Mexico Health Sciences Center	$126,176,840	16%	$219,425,913	27%
University Medical Center of Southern Nevada	$341,149,217	19%	$371,424,072	20%
University of Arkansas for Medical Sciences	$336,938,145	34%	$179,631,768	18%
University of California—Davis Medical Center	$1,015,213,040	26%	$986,628,959	26%
University of California—Irvine Medical Center	$498,259,201	26%	$526,791,852	28%
University of California—San Diego Medical Center	$424,421,000	27%	$367,673,000	24%
University of Colorado Hospital Authority	$513,748,801	30%	$197,666,029	11%
The University of Kansas Hospital	$568,309,491	35%	$215,151,851	13%
University of South Alabama Medical Center	$44,484,306	22%	$32,169,088	16%
The University of Texas Health Center at Tyler	$80,241,342	56%	$17,226,780	12%
The University of Texas M.D. Anderson Cancer Center	$1,138,917,089	30%	$150,245,606	4%
The University of Texas Medical Branch At Galveston	$269,235,075	22%	$309,954,063	25%
University of Utah Hospitals & Clinics	$295,070,374	29%	$163,357,223	16%
VCU Health System	$500,540,212	27%	$309,878,547	17%
Westchester Medical Center	$599,362,779	31%	$462,666,981	24%
Total	**$24,358,833,235**	**25%**	**$25,534,560,698**	**26%**
Average	**$251,121,992**		**$263,242,894**	
Count				

Commercial		Uninsured*		Other**		
Charges	Percent	Charges	Percent	Charges	Percent	Total
$129,343,102	18%	$104,170,140	14%	$15,530,851	2%	$722,370,000
$7,996,867	5%	$54,005,028	35%	$25,074,947	16%	$152,882,155
$73,209,146	15%	$45,170,679	9%	$48,222,420	10%	$485,994,082
$53,971,397	17%	$38,567,893	12%	$10,638,309	3%	$321,161,035
$51,462,009	6%	$116,350,656	14%	$91,152,957	11%	$810,341,711
$47,942,576	12%	$29,933,922	7%	$8,360,689	2%	$405,491,797
$81,133,100	14%	$69,868,447	12%	$41,742,432	7%	$590,616,175
$20,622,633	6%	$38,553,030	12%	$7,983,698	2%	$323,557,944
$106,900,433	16%	$60,568,743	9%	$13,679,017	2%	$660,094,202
$53,342,179	7%	$105,034,228	14%	$8,896,831	1%	$750,585,214
$35,201,884	7%	$64,050,936	13%	$9,897,961	2%	$477,899,940
$22,362,100	6%	$73,568,897	20%	$3,374,857	1%	$370,464,105
$18,110,440	7%	$28,598,227	12%	$535,576	0.2%	$248,286,555
$42,460,299	17%	$54,859,341	22%	$2,452,859	1%	$244,251,116
$35,843,247	8%	$58,875,672	13%	$2,339,897	1%	$462,049,490
$1,675,516,437	43%	$214,019,081	6%	$233,620,988	6%	$3,882,513,913
$144,298,651	8%	$670,990,759	38%	$98,761,711	6%	$1,763,280,353
$211,840,668	19%	$335,890,157	30%	$0	0%	$1,116,236,857
$84,983,769	8%	$317,131,380	31%	$166,926,718	16%	$1,037,971,367
$69,235,848	6%	$174,481,415	15%	$156,730,175	13%	$1,172,294,455
$22,974,761	9%	$62,034,297	24%	$0	0%	$257,647,506
$14,322,700	5%	$81,629,737	26%	$2,917,983	1%	$311,422,098
$273,076,513	14%	$382,510,663	20%	$36,156,770	2%	$1,889,387,262
$718,386,592	36%	$174,428,387	9%	$89,570,028	5%	$1,978,355,073
$510,201,443	35%	$244,199,577	17%	$14,641,435	1%	$1,461,396,306
$581,783,389	38%	$93,490,676	6%	$76,748,072	5%	$1,536,068,189
$719,869,830	26%	$495,383,938	18%	$233,714,483	8%	$2,804,876,150
$70,107,336	14%	$223,262,561	43%	$0	0%	$515,519,874
$45,412,320	10%	$119,552,216	27%	$10,732,676	2%	$439,837,900
$1,021,757,704	41%	$218,953,661	9%	$20,577,021	1%	$2,477,395,533
$240,496,000	14%	$487,067,000	29%	$144,155,000	9%	$1,689,515,000
$149,058,409	15%	$423,374,072	43%	$20,220,455	2%	$987,524,301
$196,359,424	24%	$210,475,024	26%	$55,613,898	7%	$808,051,099
$432,363,284	24%	$594,605,071	33%	$87,271,708	5%	$1,826,813,352
$342,369,774	35%	$97,969,898	10%	$31,013,371	3%	$987,922,956
$1,401,527,921	36%	$391,089,811	10%	$48,956,953	1%	$3,843,416,684
$615,966,487	33%	$242,275,399	13%	$0	0%	$1,883,292,939
$609,497,000	39%	$144,139,000	9%	$0	0%	$1,545,730,000
$719,469,591	41%	$244,249,651	14%	$63,887,513	4%	$1,739,021,585
$702,772,228	43%	$95,895,293	6%	$59,704,323	4%	$1,641,833,186
$49,785,250	24%	$60,784,410	29%	$18,947,946	9%	$206,171,000
$27,716,998	19%	$16,120,563	11%	$2,467,047	2%	$143,772,730
$2,165,457,694	57%	$315,390,550	8%	$27,423,292	1%	$3,797,434,231
$201,720,097	17%	$202,385,054	17%	$237,627,516	19%	$1,220,921,805
$466,891,334	45%	$42,861,268	4%	$60,654,913	6%	$1,028,835,112
$564,388,947	30%	$355,504,523	19%	$123,470,002	7%	$1,853,782,231
$648,395,668	34%	$47,734,463	2%	$152,485,361	8%	$1,910,645,252
$25,083,120,106	**26%**	**$18,350,802,587**	**19%**	**$3,441,200,818**	**4%**	**$96,768,517,444**
$258,588,867		**$189,183,532**		**$35,476,297**		**$997,613,582**

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Note: Row percentages may not add up to 100% due to rounding.
*Uninsured visits are attributed to patients that are considered Self Pay, Charity Care, or covered by a State or Local Indigent Care Program.
**Examples of Other payer sources include Workers' Compensation, Veterans' Care, and Prisoner Care.

Appendix C

Hospital-Specific Data on Utilization and Finances

Table 6. NAPH Member Hospitals and Health Systems—Net Revenues by Payer Source, 2007

Hospital Name	Medicare Revenues	Medicare Percent	Medicaid* Revenues	Medicaid* Percent
Alameda County Medical Center	$23,724,537	6%	$151,879,128	40%
Arrowhead Regional Medical Center	$26,231,334	7%	$189,407,746	49%
Boston Medical Center	$240,976,508	28%	$231,704,373	26%
Broadlawns Medical Center	$8,381,910	9%	$10,482,630	12%
Broward Health—Broward General Medical Center	$93,219,248	22%	$116,019,837	27%
Broward Health—Coral Springs Medical Center	$32,337,402	24%	$15,051,382	11%
Broward Health—Imperial Point Medical Center	$35,143,035	37%	$13,999,047	15%
Broward Health—North Broward Medical Center	$76,194,839	38%	$27,367,202	14%
Cambridge Health Alliance	$89,607,320	24%	$164,809,098	44%
Contra Costa Regional Medical Center	$34,139,608	13%	$152,712,609	57%
Cook County HHS—Oak Forest Hospital	$4,683,696	4%	$66,137,597	60%
Cook County HHS—Provident Hospital of Cook County	$4,358,633	5%	$44,721,713	53%
Cook County HHS—The John H. Stroger, Jr. Hospital of Cook County	$45,371,752	8%	$265,398,541	46%
Cooper Green Mercy Hospital	$8,985,840	13%	$8,005,722	11%
Denver Health	$48,698,016	11%	$234,775,332	53%
Erlanger Health System	$103,402,139	23%	$94,043,324	21%
Grady Health System	$113,330,595	21%	$222,781,778	42%
Halifax Community Health System	$164,629,932	43%	$44,067,418	12%
Harborview Medical Center	$121,408,000	22%	$133,289,000	25%
Harris County Hospital District	$69,466,927	8%	$309,184,852	36%
The Health and Hospital Corporation of Marion County	$67,249,578	18%	$186,204,665	50%
Health Care District of Palm Beach County	$6,146,700	15%	$16,228,892	40%
Hennepin County Medical Center	$114,449,315	24%	$164,705,193	34%
HHSC—Hilo Medical Center	$36,962,565	35%	$24,810,394	23%
HHSC—Kona Community Hospital	$10,421,545	21%	$10,322,471	21%
HHSC—Maui Memorial Medical Center	$47,422,897	33%	$12,231,976	9%
Howard University Hospital	$58,027,089	20%	$119,466,591	41%
Hurley Medical Center	$81,166,000	26%	$89,977,000	29%
Jackson Memorial Hospital	$203,798,000	15%	$485,539,978	36%
JPS Health Network	$68,426,000	13%	$150,248,000	28%
LAC—Harbor/UCLA Medical Center	$37,311,683	7%	$244,715,368	48%
LAC—LAC+USC Medical Center	$35,292,206	3%	$451,944,211	42%
LAC—Olive View/UCLA Medical Center	$18,001,359	5%	$158,268,433	42%
Lee Memorial Health System	$322,936,437	40%	$83,059,358	10%
LSUHCSD—Bogalusa Medical Center	$7,636,260	16%	$27,658,384	60%
LSUHCSD—Earl K. Long Medical Center	$6,689,308	6%	$94,341,798	83%
LSUHCSD—Huey P. Long Medical Center	$3,297,545	6%	$41,164,279	73%
LSUHCSD—Lallie Kemp Regional Medical Center	$5,334,130	13%	$27,990,508	70%
LSUHCSD—Leonard J. Chabert Medical Center	$9,051,667	10%	$67,734,396	73%
LSUHCSD—LSU Interim Hospital	$7,748,164	3%	$162,619,442	64%
LSUHCSD—University Medical Center	$10,294,683	10%	$88,339,262	82%
LSUHCSD—Walter O. Moss Regional Medical Center	$2,581,721	7%	$26,436,601	74%
Maricopa Integrated Health System	$50,388,530	15%	$172,898,405	51%
Medical Center of Central Georgia	$243,196,274	43%	$106,966,666	19%
Memorial Hospital at Gulfport	$126,143,971	36%	$64,777,298	19%
The MetroHealth System	$131,517,000	28%	$160,844,136	34%
MHS—Memorial Hospital Miramar	$13,772,597	16%	$6,995,829	8%
MHS—Memorial Hospital Pembroke	$25,204,252	24%	$5,984,275	6%
MHS—Memorial Hospital West	$76,998,212	26%	$21,461,630	7%
MHS—Memorial Regional Hospital	$167,043,877	26%	$119,470,179	18%
Mount Sinai Hospital at Chicago	$45,022,431	22%	$117,289,616	58%
Nashville General Hospital at Meharry	$7,851,254	11%	$12,465,185	17%

Commercial Revenues	Commercial Percent	Uninsured** Revenues	Uninsured** Percent	Other*** Revenues	Other*** Percent	State/Local Payments Revenues	State/Local Payments Percent	Total
$18,505,316	5%	$1,175,211	0.3%	$0	0%	$186,921,673	49%	$382,205,865
$57,446,381	15%	$28,137,147	7%	$12,768,189	3%	$74,141,364	19%	$388,132,161
$164,568,398	19%	$145,564,425	17%	$15,082,594	2%	$77,933,000	9%	$875,829,298
$4,843,859	5%	$10,141,541	11%	$0	0%	$55,192,996	62%	$89,042,936
$128,422,424	30%	$12,783,641	3%	$0	0%	$72,074,954	17%	$422,520,104
$71,141,018	53%	$1,807,445	1%	$0	0%	$12,929,368	10%	$133,266,615
$34,543,956	36%	$1,433,365	2%	$0	0%	$10,390,204	11%	$95,509,607
$57,737,599	29%	$4,970,110	2%	$0	0%	$34,158,802	17%	$200,428,552
$43,097,514	11%	$48,163,431	13%	$24,463,643	7%	$6,000,000	2%	$376,141,006
$23,265,528	9%	$1,885,243	1%	$459,309	0.2%	$54,093,834	20%	$266,556,131
$345,271	0.3%	$979,947	1%	$0	0%	$38,033,040	35%	$110,179,551
$2,181,007	3%	$1,086,868	1%	$53,308	0.1%	$32,443,563	38%	$84,845,092
$8,845,796	2%	$3,498,757	1%	$0	0%	$251,977,247	44%	$575,092,093
$2,527,613	4%	$2,575,826	4%	$1,406,011	2%	$48,175,580	67%	$71,676,592
$112,467,363	26%	$17,343,388	4%	$0	0%	$27,542,700	6%	$440,826,799
$237,633,268	53%	$4,840,596	1%	$60,118	0.01%	$4,290,572	1%	$444,270,017
$58,340,114	11%	$8,594,438	2%	$0	0%	$124,614,491	24%	$527,661,416
$165,263,665	43%	$3,369,232	1%	$5,627,241	1%	$0	0%	$382,957,488
$268,839,000	50%	$8,332,000	2%	$0	0%	$10,174,000	2%	$542,042,000
$16,328,433	2%	$40,550,238	5%	$8,564,116	1%	$421,654,552	49%	$865,749,118
$48,525,203	13%	$3,204,807	1%	$17,751,407	5%	$47,900,000	13%	$370,835,660
$11,511,431	28%	$1,182,985	3%	$655,987	2%	$5,020,770	12%	$40,746,765
$116,796,810	24%	$45,486,496	10%	$8,803,792	2%	$27,972,136	6%	$478,213,742
$27,368,072	26%	$924,619	1%	$4,944,615	5%	$12,056,113	11%	$107,066,378
$19,119,236	39%	$579,579	1%	$2,556,010	5%	$6,309,510	13%	$49,308,351
$58,454,746	41%	$1,817,029	1%	$6,346,399	4%	$15,770,620	11%	$142,043,667
$61,508,714	21%	$19,032,885	7%	$696,325	0.2%	$29,461,410	10%	$288,193,014
$85,201,771	27%	$53,229,000	17%	$2,488,000	1%	$0	0%	$312,061,771
$247,345,385	18%	$72,951,849	5%	$9,111,583	1%	$346,679,114	25%	$1,365,425,909
$53,605,000	10%	$15,846,000	3%	$2,563,000	0.5%	$243,225,000	46%	$533,913,000
$26,990,608	5%	$6,434,169	1%	$12,407,614	2%	$182,696,351	36%	$510,555,793
$34,703,477	3%	$6,878,594	1%	$34,735,729	3%	$508,777,751	47%	$1,072,331,968
$3,297,949	1%	$3,754,368	1%	$12,057,805	3%	$185,246,524	49%	$380,626,438
$379,567,908	48%	$7,183,685	1%	$5,553,000	1%	$0	0%	$798,300,388
$4,263,982	9%	$530,658	1%	$0	0%	$6,229,199	13%	$46,318,483
$1,494,296	1%	$998,115	1%	$0	0%	$10,143,410	9%	$113,666,927
$950,995	2%	$464,162	1%	$0	0%	$10,239,845	18%	$56,116,826
$1,215,446	3%	$344,405	1%	$0	0%	$5,376,939	13%	$40,261,428
$4,474,289	5%	$993,177	1%	$0	0%	$10,272,010	11%	$92,525,539
$14,109,851	6%	$934,155	0.4%	$0	0%	$67,044,709	27%	$252,456,321
$3,602,843	3%	$1,092,015	1%	$0	0%	$4,438,930	4%	$107,767,733
$625,358	2%	$400,575	1%	$0	0%	$5,722,339	16%	$35,766,594
$53,256,128	16%	$5,674,056	2%	$60,105,913	18%	$0	0%	$342,323,032
$158,770,109	28%	$41,071,140	7%	$6,124,944	1%	$5,474,922	1%	$561,604,055
$98,398,613	28%	$26,261,221	8%	$34,459,718	10%	$0	0%	$350,040,821
$139,213,000	29%	$3,002,000	1%	$2,526,000	1%	$39,750,000	8%	$476,852,136
$55,817,758	64%	$1,354,517	2%	$8,062,658	9%	$1,275,829	1%	$87,279,188
$51,949,692	50%	$5,150,261	5%	$11,364,266	11%	$3,481,632	3%	$103,134,378
$178,520,302	61%	$6,283,481	2%	$6,710,777	2%	$3,439,540	1%	$293,413,942
$287,984,287	44%	$12,532,855	2%	$17,976,950	3%	$43,682,709	7%	$648,690,857
$33,629,207	17%	$2,381,427	1%	$2,174,319	1%	$0	0%	$200,497,000
$3,282,824	4%	$1,463,369	2%	$12,321,278	17%	$36,584,718	49%	$73,968,628

Appendix C

Hospital-Specific Data on Utilization and Finances

Table 6. NAPH Member Hospitals and Health Systems—Net Revenues by Payer Source, 2007 *(continued)*

Hospital Name	Medicare Revenues	Medicare Percent	Medicaid* Revenues	Medicaid* Percent
Nassau University Medical Center	$70,413,686	21%	$169,578,410	51%
Natividad Medical Center	$14,054,905	13%	$49,504,898	44%
NYCHHC—Bellevue Hospital Center	$86,351,342	12%	$508,320,570	68%
NYCHHC—Coney Island Hospital	$106,852,184	48%	$62,823,562	28%
NYCHHC—Elmhurst Hospital Center	$64,596,536	11%	$399,274,229	71%
NYCHHC—Harlem Hospital Center	$77,219,300	19%	$291,976,450	74%
NYCHHC—Jacobi Medical Center	$95,828,135	18%	$323,364,241	61%
NYCHHC—Kings County Hospital Center	$81,761,132	9%	$694,917,569	80%
NYCHHC—Lincoln Medical and Mental Health Center	$96,098,649	20%	$308,755,987	65%
NYCHHC—Metropolitan Hospital Center	$64,620,113	21%	$203,715,737	66%
NYCHHC—North Central Bronx Hospital	$28,331,946	17%	$126,457,368	77%
NYCHHC—Queens Hospital Center	$50,619,768	14%	$248,534,663	69%
NYCHHC—Woodhull Medical and Mental Health Center	$51,715,161	12%	$334,377,311	76%
The Ohio State University Medical Center	$310,310,619	25%	$147,178,307	12%
Parkland Health & Hospital System	$111,971,049	13%	$266,832,919	31%
Regional Medical Center at Memphis	$44,558,390	15%	$80,066,377	27%
Riverside County Regional Medical Center	$22,559,499	6%	$159,419,204	46%
San Francisco General Hospital	$72,937,052	15%	$157,610,449	33%
San Joaquin General Hospital	$27,467,869	17%	$85,658,146	52%
San Mateo Medical Center	$21,565,904	15%	$99,120,481	69%
Santa Clara Valley Health & Hospital System	$94,906,935	11%	$374,289,874	45%
Shands HealthCare—Shands at the University of Florida and Shands AGH	$268,676,913	33%	$118,475,162	15%
Shands HealthCare—Shands Jacksonville Medical Center	$108,864,919	22%	$179,377,036	36%
Stony Brook University Hospital	$187,246,602	29%	$149,740,551	23%
Tampa General Hospital	$85,516,128	12%	$95,771,600	14%
Thomason General Hospital	$26,585,459	11%	$109,408,965	43%
Truman Medical Centers	$53,209,202	16%	$207,643,676	63%
UMass Memorial Medical Center	$321,653,089	33%	$163,716,645	17%
UMDNJ—University Hospital	$87,323,000	16%	$95,467,000	18%
University Health System	$92,427,177	19%	$96,942,410	20%
University Hospital, The University of New Mexico Health Sciences Center	$66,265,925	15%	$154,367,036	34%
University Medical Center of Southern Nevada	$78,135,967	14%	$206,185,564	38%
University of Arkansas for Medical Sciences	$141,720,088	36%	$83,306,422	21%
University of California—Davis Medical Center	$205,141,857	22%	$191,317,682	20%
University of California—Irvine Medical Center	$108,006,347	23%	$126,110,788	26%
University of California—San Diego Medical Center	$151,574,000	24%	$171,587,000	27%
University of Colorado Hospital Authority	$125,547,944	23%	$37,411,726	7%
The University of Kansas Hospital	$143,844,291	26%	$78,151,605	14%
University of South Alabama Medical Center	$28,643,875	26%	$16,443,137	15%
The University of Texas Health Center at Tyler	$17,452,246	24%	$5,384,248	7%
The University of Texas M.D. Anderson Cancer Center	$390,404,207	18%	$24,354,337	1%
The University of Texas Medical Branch At Galveston	$120,993,117	20%	$102,201,320	17%
University of Utah Hospitals & Clinics	$171,097,045	24%	$154,985,978	22%
VCU Health System	$173,092,696	23%	$220,201,729	29%
Westchester Medical Center	$195,876,995	27%	$193,869,878	26%
Total	**$8,335,713,784**	**20%**	**$14,093,196,995**	**33%**
Average	**$85,935,194**		**$145,290,691**	
Count				

Commercial		Uninsured**		Other***		State/Local Payments		
Revenues	Percent	Revenues	Percent	Revenues	Percent	Revenues	Percent	Total
$17,198,944	5%	$36,676,142	11%	$35,931,331	11%	$0	0%	$329,798,513
$20,538,310	18%	$1,542,932	1%	$1,387,047	1%	$24,631,921	22%	$111,660,013
$30,928,583	4%	$4,916,000	1%	$18,636,726	3%	$94,719,644	13%	$743,872,865
$33,078,999	15%	$1,517,000	1%	$1,040,019	0.5%	$17,426,990	8%	$222,738,754
$44,261,962	8%	$2,749,000	0.5%	$2,046,653	0.4%	$52,331,655	9%	$565,260,035
$13,137,045	3%	$1,380,000	0.3%	$49,273	0.01%	$12,637,857	3%	$396,399,925
$72,931,994	14%	$1,919,000	0.4%	$7,078,015	1%	$25,408,547	5%	$526,529,932
$29,374,585	3%	$2,071,000	0.2%	$11,695,015	1%	$45,694,878	5%	$865,514,179
$26,369,627	6%	$1,144,000	0.2%	$10,605,696	2%	$30,411,198	6%	$473,385,157
$15,176,879	5%	$1,193,000	0.4%	$1,952,710	1%	$20,752,762	7%	$307,411,201
$883,703	1%	$453,000	0.3%	$240,021	0.1%	$7,087,454	4%	$163,453,492
$32,126,628	9%	$2,293,000	1%	$2,444,398	1%	$24,179,782	7%	$360,198,239
$24,262,171	6%	$1,450,000	0.3%	$1,415,662	0.3%	$24,957,401	6%	$438,177,706
$678,270,695	54%	$40,206,920	3%	$75,155,288	6%	$0	0%	$1,251,121,829
$64,638,882	8%	$18,134,281	2%	$14,961,046	2%	$373,624,187	44%	$850,162,364
$99,590,761	34%	$5,090,544	2%	$0	0%	$67,026,948	23%	$296,333,020
$51,907,413	15%	$8,171,601	2%	$41,801,392	12%	$64,909,731	19%	$348,768,840
$42,736,364	9%	$1,523,807	0.3%	$9,893,484	2%	$188,249,468	40%	$472,950,624
$13,843,758	8%	$8,164,321	5%	$0	0%	$28,511,904	17%	$163,645,998
$5,540,751	4%	$7,283,038	5%	$248,979	0.2%	$10,796,862	7%	$144,556,015
$156,999,034	19%	$24,495,028	3%	$7,154,229	1%	$174,397,344	21%	$832,242,444
$372,262,624	46%	$0	0%	$28,563,966	4%	$16,826,685	2%	$804,805,350
$169,058,407	34%	$37,950,756	8%	$2,442,129	0.5%	$0	0%	$497,693,247
$258,529,592	39%	$35,793,633	5%	$23,331,394	4%	$0	0%	$654,641,772
$158,138,405	22%	$207,649,185	30%	$152,592,332	22%	$3,500,000	0%	$703,167,650
$22,972,062	9%	$36,816,417	15%	$0	0%	$55,939,246	22%	$251,722,149
$22,473,258	7%	$6,045,324	2%	$3,813,572	1%	$36,873,156	11%	$330,058,188
$442,335,004	45%	$52,049,452	5%	$9,738,829	1%	$0	0%	$989,493,019
$68,184,000	13%	$127,197,000	24%	$72,477,000	13%	$88,803,000	16%	$539,451,000
$63,896,212	13%	$30,865,479	6%	$6,989,552	1%	$204,419,542	41%	$495,540,372
$115,240,659	25%	$8,734,812	2%	$28,180,926	6%	$81,977,120	18%	$454,766,478
$104,719,776	19%	$75,685,050	14%	$14,971,108	3%	$65,646,853	12%	$545,344,318
$151,607,638	39%	$5,999,745	2%	$9,391,341	2%	$0	0%	$392,025,234
$484,288,416	52%	$41,538,287	4%	$13,411,815	1%	$0	0%	$935,698,057
$196,463,779	41%	$37,300,626	8%	$0	0%	$10,185,150	2%	$478,066,690
$284,533,000	45%	$20,726,000	3%	$0	0%	$8,261,000	1%	$636,681,000
$325,936,421	60%	$32,128,937	6%	$26,092,502	5%	$0	0%	$547,117,530
$316,569,650	57%	$3,575,671	1%	$16,393,773	3%	$0	0%	$558,534,990
$35,072,464	32%	$1,056,284	1%	$3,640,184	3%	$26,146,395	24%	$111,002,339
$10,700,143	15%	$1,526,087	2%	$760,330	1%	$37,764,633	51%	$73,587,687
$1,426,911,696	66%	$127,096,539	6%	$18,831,850	1%	$160,193,356	7%	$2,147,791,985
$95,323,731	16%	$9,267,149	2%	$90,366,583	15%	$173,188,877	29%	$591,340,777
$337,102,454	47%	$11,831,877	2%	$38,105,856	5%	$4,689,600	1%	$717,812,810
$274,789,725	36%	$31,541,534	4%	$58,083,722	8%	$0	0%	$757,709,406
$234,286,367	32%	$2,861,442	0.4%	$44,647,702	6%	$66,760,000	9%	$738,302,384
$11,187,091,384	**26%**	**$1,814,281,403**	**4%**	**$1,257,546,068**	**3%**	**$5,735,945,116**	**14%**	**$42,423,774,750**
$115,330,839		**$18,703,932**		**$12,964,392**		**$59,133,455**		**$437,358,503**
								97

Note: Row percentages may not add up to 100% due to rounding.

*Medicaid Net Revenues include base Medicaid payments, net Medicaid DSH payments, and net supplemental Medicaid payments. Intergovernmental Transfers and Provider Taxes related to base Medicaid payments are excluded.

**Uninsured revenue are attributed to patients that are considered Self Pay, Charity Care, or covered by a State or Local Indigent Care Program.

***Examples of Other payer sources include Workers' Compensation, Veterans' Care, and Prisoner Care.

Notes

1. U.S. Census Bureau, Income, Poverty, and Health Insurance Coverage in the United States: 2007. Data released August 2008. Table 6. People With or Without Health Insurance Coverage by Selected Characteristics: 2006 and 2007.

2. National figure is reported in AHA Uncompensated Hospital Care Cost Fact Sheet, November 2008.

3. National uncompensated care provided in 2007 totaled $34.0 billion, Uncompensated Hospital Care Cost Fact Sheet, November 2008.

4. L.E. Felland, S. Felt-Lisk, M. McHugh, "Health Care Access For Low-income People: Significant Safety Net Gaps Remain." Issue Brief No. 84, (Washington, DC: Center for Studying Health System Change, June 2004); M. Regenstein, L. Nolan, M. Wilson, H. Mead, B. Siegel, Walking a Tightrope: The State of the Safety Net in 10 U.S. Communities, (Washington, DC: Urgent Matters, The George Washington University Medical Center, 2004); J. Graham, "Needy Patients Find Door Shut When Searching for Specialist," Chicago Tribune, May 23, 2005.

5. The AHA survey collects data on inpatient admissions, while the NAPH survey collects discharge data.

6. The analysis is based on the 10 largest cities base on data presented in US Census Bureau: Table 1: Annual Estimates of the Population for Incorporated Places >100,000 (July 9, 2008). These cities include New York City, Los Angeles, Chicago, Houston, Phoenix, Philadelphia, San Antonio, San Diego, Dallas, and San Jose.

7. Metropolitan Medical Response System www.fema.gove/mmrs/. Last accessed September 23, 2008.

8. S. Siegel Spieler, M. Ptacek Singer, L. Cummings, Emergency Preparedness in Public Hospitals: Complete Findings of the 2006–2007 Emergency Preparedness Study, (Washington, DC: National Association of Public Hospitals and Health Systems, June 2008).

9. ACGME designates a hospital as a teaching hospital if it meets at least one of the following criteria: reports a medical school affiliation to the American Medical Association; supports a residency program accredited by the Accreditation Council of Graduate Medical Education; supports an internship program approved by the American Osteopathic Association (AOA); or supports a residency program approved by the AOA.

10. Using ACGME definitions, all members of the COTH are considered academic medical center hospitals. COTH membership is limited to organizations having a documented affiliation agreement with a medical school accredited by the Liaison Committee on Medical Education (LCME).These organizations must sponsor, or participate significantly in, at least four approved, active residency programs. At least two of the approved residency programs should be in medicine, surgery, obstetrics/gynecology, pediatrics, family practice, or psychiatry. For additional information, please refer to www.aamc.org/members/coth/membercriteria.htm.

NAPH Members

Alameda County Medical Center Oakland CA

Arrowhead Regional Medical Center Colton CA

Boston Medical Center Boston MA

Broadlawns Medical Center Des Moines IA

Broward Health Fort Lauderdale FL

- **Broward General Medical Center** Fort Lauderdale FL
- **Broward Health Coral Springs Medical Center** Coral Springs FL
- **Broward Health Imperial Point Medical Center** Imperial Point FL
- **Broward Health North Broward Medical Center** Deerfield Beach FL

Cambridge Health Alliance Cambridge MA

Carolinas HealthCare System Charlotte NC

Central Georgia Health System Inc. Macon GA

Community Health Network of San Francisco San Francisco CA

- **Laguna Honda Hospital & Rehabilitation Center** San Francisco CA
- **San Francisco General Hospital Medical Center** San Francisco CA

Contra Costa Regional Medical Center Martinez CA

Cook County Health and Hospitals System Chicago IL

- **The John H. Stroger, Jr. Hospital of Cook County** Chicago IL
- **Oak Forest Hospital** Oak Forest IL
- **Provident Hospital of Cook County** Chicago IL

Cooper Green Mercy Hospital Birmingham AL

Denver Health Denver CO

Erlanger Health System Chattanooga TN

Grady Health System Atlanta GA

Halifax Health Daytona Beach FL

Harborview Medical Center Seattle WA

Harris County Hospital District Houston TX

- **Ben Taub General Hospital** Houston TX
- **Lyndon Baines Johnson General Hospital** Houston TX

Health Care District of Palm Beach County West Palm Beach FL

- **Glades General Hospital** Belle Glade FL

The Health and Hospital Corporation of Marion County Indianapolis IN

- **Wishard Health Services** Indianapolis IN

Hennepin County Medical Center Minneapolis MN

Howard University Hospital Washington DC

Hurley Medical Center Flint MI

Jackson Health System Miami FL

JPS Health Network Fort Worth TX

Kern Medical Center Bakersfield CA

Lee Memorial Health System Fort Myers FL

Los Angeles County Department of Health Services Los Angeles CA

- **Harbor/UCLA Medical Center** Torrance CA
- **Martin Luther King Jr. Multi-Service Ambulatory Care Center** Los Angeles CA
- **LAC+USC Healthcare Network** Los Angeles CA
- **Olive View—UCLA Medical Center** Sylmar CA
- **Rancho Los Amigos National Rehabilitation Center** Downey CA

LSU Health Care Services Division Baton Rouge LA

- **Bogalusa Medical Center** Bogalusa LA
- **Earl K. Long Medical Center** Baton Rouge LA
- **Lallie Kemp Regional Medical Center** Independence LA
- **Leonard J. Chabert Medical Center** Houma LA
- **LSU Interim Hospital** New Orleans LA
- **University Medical Center** Lafayette LA
- **Walter O. Moss Regional Medical Center** Lake Charles LA

Maricopa Integrated Health System Phoenix AZ

Memorial Healthcare System Hollywood FL

- **Joe DiMaggio Children's Hospital at Memorial** Hollywood FL
- **Memorial Hospital Miramar** Miramar FL
- **Memorial Hospital Pembroke** Pembroke Pines FL
- **Memorial Regional Hospital South** Hollywood FL
- **Memorial Hospital West** Pembroke Pines FL
- **Memorial Regional Hospital** Hollywood FL

Memorial Hospital at Gulfport Gulfport MS

The MetroHealth System Cleveland OH

Nashville General Hospital at Meharry Nashville TN

Nassau University Medical Center East Meadow NY

Natividad Medical Center Salinas CA

NAPH Members

New York City Health and Hospitals Corporation New York NY

- **Bellevue Hospital Center** New York NY
- **Coler-Goldwater Specialty Hospital and Nursing Facility** Roosevelt Island NY
- **Coney Island Hospital** Brooklyn NY
- **Cumberland Diagnostics & Treatment Center** Brooklyn NY
- **Dr. Susan Smith McKinney Nursing and Rehabilitation Center** Brooklyn NY
- **East New York Diagnostics & Treatment Center** Brooklyn NY
- **Elmhurst Hospital Center** Elmhurst NY
- **Gouverneur Nursing and Diagnostic & Treatment Center** New York NY
- **Harlem Hospital Center** New York NY
- **Jacobi Medical Center** Bronx NY
- **Kings County Hospital** Brooklyn NY
- **Lincoln Medical and Mental Health Center** Bronx NY
- **Metropolitan Hospital Center** New York NY
- **Morrisania Diagnostics & Treatment Center** Bronx NY
- **North Central Bronx Hospital** Bronx NY
- **Queens Hospital Center** Jamaica NY
- **Renaissance Health Care Network Diagnostics & Treatment Center** New York NY
- **Sea View Hospital Rehabilitation Center & Home** Staten Island NY
- **Segundo Ruiz Belvis Neighborhood Family Health** Bronx NY
- **Woodhull Medical and Mental Health Center** Brooklyn NY

The Ohio State University Hospital Columbus OH

Orlando Health Orlando FL

Parkland Health & Hospital System Dallas TX

Regional Medical Center at Memphis Memphis TN

Riverside County Regional Medical Center Moreno Valley CA

Safety Net Hospital Alliance of Florida Tallahassee FL

San Joaquin General Hospital Stockton CA

San Mateo Medical Center San Mateo CA

Santa Clara Valley Health & Hospital System San Jose CA

Shands HealthCare Gainesville FL

Sinai Health System Chicago IL

Stony Brook University Medical Center Stony Brook NY

Tampa General Hospital Tampa FL

Thomason Hospital El Paso TX

Truman Medical Centers Kansas City MO

- **TMC Hospital Hill** Kansas City MO
- **TMC Lakewood** Kansas City MO
- **TMC Behavioral Health** Kansas City MO

UMass Memorial Health Care System Worcester MA

UMDNJ—University Hospital Newark NJ

University Health System San Antonio TX

University HealthSystem Consortium Oak Brook IL

University Hospital, The University of New Mexico Health Sciences Center Albuquerque NM

University Medical Center of Southern Nevada Las Vegas NV

University of Arkansas for Medical Sciences Little Rock AR

University of California Health System Oakland CA

- **University of California, Davis Medical Center** Sacramento CA
- **University of California, Irvine Medical Center** Orange CA
- **University of California, San Diego Medical Center** San Diego CA

University of Colorado Hospital Denver CO

The University of Kansas Hospital Kansas City KS

University of Kentucky, UK HealthCare Lexington KY

University of South Alabama Medical Center Mobile AL

The University of Texas Health Center at Tyler Tyler TX

University of Utah Hospitals & Clinics Salt Lake City UT

VCU Health System Richmond VA

Ventura County Health Care Agency Ventura CA

Westchester Medical Center Valhalla NY

1301 Pennsylvania Ave. NW, Suite 950
Washington, DC 20004
202 585 0100 tel / 202 585 0101 fax

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